PMI

Exam Questions PMI-ACP

PMI Agile Certified Practitioner (PMI-ACP)®

NEW QUESTION 1
What is the first thing an agile development team should do when planning an iteration?

A. Assign the tasks to one team member.
B. Separate the stories into tasks.
C. Estimate the stories' tasks.
D. Help establish the next sprint's goal.

Answer: C

NEW QUESTION 2
An agile project has three more iterations before the release. There is a lot of report functionality to be created and defects to be cleared. During a daily scrum, a team member suggests a timebox spike to find a more efficient way to deliver reports.
What should the project leader do?

A. Encourage the team to self-organize and determine how to best complete their existing work and this spike.
B. Encourage the team to complete their just existing work since the team velocity indicates they are already struggling to meet the release goal.
C. Direct the team to defer the spike until the next release and add the action on the backlog for prioritization.
D. Direct the team to work on the spike immediately given the importance of reporting functionality to complete the iteration.

Answer: A

NEW QUESTION 3
During an iteration, an agile team discovers infrastructure requirements that were not initially considered. What should the team do to effectively manage this?

A. Rework the iteration scope to accommodate these requirements.
B. Add these requirements into the product backlog for future consideration.
C. Raise the discovery of these requirements as an issue, and escalate to management.
D. Immediately start working on these requirements.

Answer: B

NEW QUESTION 4
An agile team provides feedback that user stories include insufficient details to understand the requirements. What should the agile practitioner do?

A. Coach the product owner to update only the acceptance criteria.
B. Instruct the agile team to fix the user stories during the next retrospective.
C. Facilitate a user story workshop with the agile team.
D. Inform the product owner's manager that the work items provide insufficient detail.

Answer: C

NEW QUESTION 5
Following a successful product release, senior management asks an agile team how to improve the value of the product for the next release. What should the team do?

A. Conduct frequent demos and obtain feedback from users throughout the development of the next release.
B. Inform senior management that since the product was successfully released, the project is considered delivered and should be closed.
C. Request additional budget to implement a Scrum of Scrums approach to scale the teams and add capacity.
D. Implement a better definition of done to ensure that continuous integration processes are managed effectively.

Answer: A

NEW QUESTION 6
An agile team has been given a complex project with a basic set of requirements which need further elaboration and review. How should the team iteratively build out the backlog of requirements with the stakeholders?

A. Conduct a requirements gathering workshop.
B. Deliver the basic requirements iteratively.
C. Have the product owner fill out the requirements backlog.
D. Have the stakeholders fill out the backlog before starting the project.

Answer: B

NEW QUESTION 7
An agile project leader is delivering a team kick-off session. The first exercise is a "Life Timeline" - a
story-telling exercise where each team member tells their life story, explains how they experienced the highs and lows of their journey, and identifies their fears and hopes.
What is the project leader trying to create?

A. A safe space for team members to learn to trust one another, leading to collaborative relationships.
B. A safe space for team members to learn to be vulnerable, leading to high performance relationships.
C. A safe space for team members to learn to share, leading to collaborative relationships.
D. A safe space for team members to learn about each other's weaknesses and strengths.

Answer: C

NEW QUESTION 8
During a sprint, the team encounters a technical problem that becomes an impediment to completing two stories. What should the scrum master do?

A. Ask the lead developer to identify a solution, and then share the details with the team.
B. Ask a technical manager or architect to determine a solution to the problem.
C. Work with the product owner to add a spike to the next sprint to identify a solution.
D. Create a collaborative team environment so that the team can explore a solution together.

Answer: D

NEW QUESTION 9
Outing planning for the next iteration an agile team identifies most of the story points that are expected to be delivered. How should an agile practitioner work with the team to help identity the iteration's remaining scope?

A. Convince the learn to stop planning and keep the size small
B. identify the technically minimal and achievable tasks
C. Refer to the remaining prioritized backlog items
D. Select some of the smallest items from the backlog

Answer: C

NEW QUESTION 10
Trend analysis shows that velocity is significantly higher than predicted and the release can be completed one month ahead of schedule. The team recommends changing the end date to reflect this What should the agile practitioner do?

A. Jointly meet with the team and product owner to discuss options and determine the end date
B. Announce that the team has exceeded the predicted velocity and that the end date will be earner than planned
C. Ask the product owner to include additional features in the product backlog then replay subsequent iterations
D. Ask the team to decrease velocity to meet contractual obligations and document this decision

Answer: A

NEW QUESTION 10
A customer and a product delivery team meet to discuss a products attributes goals, expectations, hypothesis, and high-level needs What is a benefit of this meeting?

A. The team will learn how its contribution will create product value
B. It will enable learn acceptance of client priorities
C. It will enable the team to see the entire project in one glance
D. It will enable the team to ask any questions to the customer upfront

Answer: C

NEW QUESTION 12
A company is moving into a new space and is determining the best configuration for offices. The management team is also considering moving to an agile process. What advice should an agilist give?

A. Arrange the office space to allow co-location of development teams and centrally located information radiators.
B. Isolate each development team to reduce all outside distractions.
C. Ensure management understands the need for isolation to allow for concentration.
D. Define the agile method the company will be using, and implement the office configuration based upon that method.

Answer: D

NEW QUESTION 16
An agile team discovers a new risk and identifies that its impact may be severe. What should an agile practitioner recommend?

A. Add a goal to the current iteration to fully mitigate or control the risk.
B. Balance risk reduction and value adding activities in the next iteration.
C. Continue with the current plan to maintain team velocity.
D. Update the risk register and seek direction from a risk specialist.

Answer: A

NEW QUESTION 20
Why should a project team reduce the work in process?

A. It indicates poor project Quality
B. It represents team members" utilization.
C. It represents unrealized value
D. It shows that the project is behind schedule

Answer: D

NEW QUESTION 23

A new product owner shares the product vision during the team launch event. The team asks tor clarification on the product roadmap and its high-level features. What should the product owner do'

A. Determine the required tasks for implementing the high-level features
B. identify the detailed design for the high-level features
C. Prioritize the product Backlog for the upcoming release
D. Estimate the user stories in the iteration backlog

Answer: B

NEW QUESTION 24

How should a project leader manage stakeholder expectations in an agile project?

A. Establish a common vision and success criteria and involve all the stakeholders in the iteration reviews.
B. Invite stakeholders for the iteration reviews but do not include new stakeholders which may limit project success.
C. Involve all the stakeholders in iteration reviews but do not entertain all expectations of all stakeholders.
D. Communicate issues to all stakeholders via email and only communicate risks to internal stakeholders.

Answer: A

NEW QUESTION 26

An agile project manager notices that the product owner manages team members' day-to-day tasks in a way that distracts them from their core responsibilities. In addition, the team believes that their questions on product backlog prioritization are not being answered on time.
What should the agile project manager do?

A. Discuss and address this in the iteration retrospective.
B. Let the product owner know it is the project manager's responsibility to drive a team's tasks
C. Discuss the roles and responsibilities of the project team with the product owner.
D. Ask the product owner to work extra hours to answer the team's questions.

Answer: A

NEW QUESTION 28

During a planning session, four out of five team members vole to include eight story points m a particular story, while the fifth member votes for five story points How should this be handled7

A. The story should be assigned eight story points as per the majority vote.
B. The story should be added to the backlog and reassessed later
C. The story should be assigned points after a discussion with the fifth team member to see if a consensus can be reached
D. The decision for the number of story points should be made by the customer

Answer: C

NEW QUESTION 31

During sprint planning the product owner wants the team to prioritize and deliver a number of features which nave the highest business value Due to technical dependencies the team does not agree with the prioritization What should the project leader do'

A. Encourage the product owner and team to reprioritize the features and select ones which can be delivered without any dependencies
B. Encourage the team to continue with the current plan do what they can, and carry forward the work not done to the next iteration
C. Ensure the team captures the technical dependences as issues within the backing and prioritize based on value optimization
D. Ensure that the required subject matter experts (SMEs) are engaged by the product owner to help with backlog prioritization

Answer: C

NEW QUESTION 36

A team's technical lead believes that manual testing tasks should be conducted by junior team members below their level. The junior team members think it is unfair and refuse the tasks.
What should the scrum master do?

A. Tell the technical lead to do the testing.
B. Facilitate an open and focused team discussion that reinforces team agreements.
C. Ask the team manager to advise the technical lead that all tasks are important.
D. Encourage the team to take ownership of the delivery.

Answer: B

NEW QUESTION 39

What should an agile practitioner do to ensure that the end product meets business requirements?

A. Invite the team to iteration review meetings
B. Obtain agreement from the product owner on business requirements
C. Request that regular reports are sent to stakeholders
D. Confirm managers and stakeholders are invited to product review meetings.

Answer:

D

NEW QUESTION 42
Why should an agile coach model agile principles and behaviors, become self-aware, and be present?

A. To better listen, serve and help the team grow their strengths individually and as a team
B. To convince people what they need to do
C. To help better disguise the command and control approach
D. To understand team dynamics and develop a high performing team

Answer: A

NEW QUESTION 47
Agile team A struggles to deliver committed stories due to technical dependencies with team B, which continuously fails to meet its delivery commitments. What should the agile team lead do?

A. Create a new team to deliver the dependencies, and bring team B under performance management.
B. Conduct a vision-sharing session with the teams to communicate the project's overall goals.
C. Swap team members from both teams so that deliveries are better supported.
D. Discuss negotiating the delivery timelines with team A.

Answer: B

NEW QUESTION 50
During the implementation of a story, a scrum team notifies the scrum master of a technical challenge that is causing a delay. What should the scrum master advise the team lo do?

A. Implement the story since the team is running behind schedule.
B. Create a spike to finalize the story's technical approach.
C. Transfer the story to a scrum team experienced in solving similar problems.
D. Ask the product owner to reduce the story's priority and wait until more technical details are available.

Answer: D

NEW QUESTION 54
Based on the backlog metrics in the chart, what can explain the Jump in points at the end of iteration 4?

Backlog at start	500 points
End of iteration 1	475 points
End of iteration 2	450 points
End of iteration 3	425 points
End of iteration 4	450 points

A. The team neglected to account for support and maintenance costs associated with other supported products
B. The team discovered that previously accepted work could be greatly improved and added story points associated with that work
C. The team realized that some stories were underestimated relative to other stones and reestimated as needed
D. The team learned that the product owner needed to increase the output in the next release

Answer: D

NEW QUESTION 58
An agile team is planning the next iteration tor a product release that has accumulated technical debt What should the team do?

A. Add code cleanup activities to the product backlog and request prioritization by the product owner
B. Add code cleanup activities to the next iteration and request clarification from me product owner
C. Add code cleanup activities to the next deration and ask the product owner to end the current iteration
D. Add code cleanup activities to the next release backlog and request documentation from the product owner

Answer: A

NEW QUESTION 59
Midway through a two-week sprint, an agile team realizes that the features cannot be delivered within the sprint. The team determines that another week will be required to complete all committed features.
What should the team do?

A. Plan for overtime, and include the effort as part of the estimation.
B. Increase team velocity to deliver more story points.
C. Identify the reason for over-commitment to the sprint and create an action plan for the following sprint.
D. Add resources to assist with sprint execution.

Answer: C

NEW QUESTION 60
A product owner adds a 21-point. high-priority story to a sprint backlog. The team is concerned that it cannot be completed during the current sprint. What should

the team do?

A. Advise the product owner that the story will have to wait until the next sprint.
B. Work extra hours to complete the story and satisfy the customer's requirements.
C. Break down the story into smaller increments and negotiate other stories on the sprint backlog.
D. Increase the length of the sprint to accommodate the story.

Answer: A

NEW QUESTION 64
An agile practitioner wants to communicate the effect of technical debt on the project What should the practitioner do?

A. Post and discuss rises in the burn down chart
B. Adjust story points to account for technical debt.
C. Log technical debt as an impediment.
D. Add refactoring tasks to all stones

Answer: C

NEW QUESTION 69
The product owner wants to build security firewalls into the product. How can the team members support this?

A. Add new security features to the backlog and prioritize.
B. Execute a spike to research security features for the project.
C. Ask questions to determine where and how the product owner wants to use the product.
D. Ask questions to determine if the product owner can define the desired level of security.

Answer: C

NEW QUESTION 74
During planning sessions, an agile practitioner notices that some team members do not share common ideas. What should the agile practitioner do?

A. Ask the team if they would like to adopt alternative techniques.
B. Create a team norms document to set participation guidelines.
C. Ask the scrum master to resolve the issue at the stand up meeting.
D. Capture feedback during lessons learned at the end of the iteration.

Answer: D

NEW QUESTION 75
A learn member 15 stressed due to a heavy workload, while other team members have some slack in their schedules How should the learn lead address this?

A. inform management, and suggest that additional resources may be required
B. Discuss me issue with the learn m me daily stand up meetings
C. Meet personally with the stressed learn member to brainstorm ways to better manage their lime
D. Begin tracking the stressed learn member's tastes in a separate backlog for additional analysis and reporting

Answer: C

NEW QUESTION 76
An agile team member from a cross-functional team has been unable to complete assignments due to tasks assigned by the functional manager What should the Scrum Master do?

A. Dismiss the learn member
B. Discuss the situation with the functional manager
C. Report the functional manager to the project sponsor
D. Demand that the functional manager respect the protect charter

Answer: B

NEW QUESTION 79
A newly formed scrum learn wants to foster an environment of transparency and experimentation. The team decides to use a Kanban board to record and track encountered impediments Emphasis is placed on how issues are reserved and the strategies for preventing them in the future.
Over time, what will be the result of this approach?

A. Kaizen
B. Specific measurable, assignable realisti
C. and time-based (SMART) goals
D. Key performance indicators (KPIs)
E. Muda

Answer: A

NEW QUESTION 81
During a project meeting a team is laced with a difficult decision After discussion and deliberation the project leader makes the final decision and ends the

discussion This causes a team member to withdraw from future collaboration How could (he project leader have avoided this?

A. Led by example by encouraging the team to engage in consensus-driven decision making
B. Iterated the need for agile teams to make quick decisions, then tallowed up with that team member
C. Empowered a team member to facilitate decision making, then made a final decision on behalf of the team
D. Refrained from participating in the team's decision making process except to document and communicate results

Answer: A

NEW QUESTION 84
A newly formed development learn experienced difficulty with accurately estimating product backlog items As a result, the team failed to deliver all of the features in the sprint backlog for the past two iterations
What should the team do to improve the accuracy of their estimates?

A. Decrease the sprint time box until the team is able to deliver the entire agreed-upon sprint backlog tn a single sprint
B. Discuss estimating techniques in the daily scrum meeting
C. Increase the size of the development team until the team is able to deliver the entire agreed-upon sprint backlog in a single sprint
D. Begin tracking estimated effort metrics as an input to performance evaluation.

Answer: B

NEW QUESTION 89
During a review session an agile team presented done requirements to a group of stakeholders Stakeholder feedback indicated that the done requirements failed to meet the most pressing needs and provide value
What should the team have done to prevent this?

A. Reprioritized requirements prior to committing to iteration work
B. Ensured that requirements remained stable during the iteration cycle
C. Had stakeholders focus on items created after the product backlog was initially built
D. Worked on features rather than a set of components

Answer: D

NEW QUESTION 91
Unable to meet a sprint's committed velocity, an agile team approaches the agile coach to define the next sprint's velocity. What should the agile coach advise?

A. Split each story into multiple stories to meet the desired velocity.
B. Set the velocity to the delivered story points of the last sprint.
C. Use different estimation methods for stories and defects to meet the desired velocity.
D. Re-estimate by assigning more story points to smaller stories to increase the velocity.

Answer: B

NEW QUESTION 96
After three iterations, it is identified that a project's underlying security structure architecture is unstable. While there is a technical solution, all work to date is flawed. This will impact several future business service offerings.
What should the product owner do to resolve this?

A. Ask the development team to address the issue since it is in their domain.
B. Review the project's risk matrix, and follow the steps outlined in the risk mitigation plan.
C. Meet with the team and stakeholders to address rework and rewrite stories as needed.
D. Cancel the current sprint, and meet with stakeholders to reassess the project's validity.

Answer: B

NEW QUESTION 100
Prior to a retrospective, discussions among team members indicate conflict. An agile practitioner wants to ensure an open and safe environment during the retrospective. What should the agile practitioner do?

A. Review established ground rules with the team.
B. Ask team members specific questions to identify the cause.
C. Encourage the team to continue working to maintain the iteration's schedule.
D. Meet with the product owner and stakeholders to discuss the issue.

Answer: A

NEW QUESTION 102
What can a team use to prioritize stories?

A. MoSCoW method
B. Planning poker technique
C. Weighted average calculation
D. INVEST scale

Answer: A

NEW QUESTION 107
More details for a story are required before the upcoming sprint planning meeting. What should the scrum master do?

A. Email the product owner requesting detailed story specifications and wait for a response
B. Gather the details from the team members before sprint planning
C. Schedule a story grooming session with the product owner before sprint planning
D. Conduct a planning poker session with the team
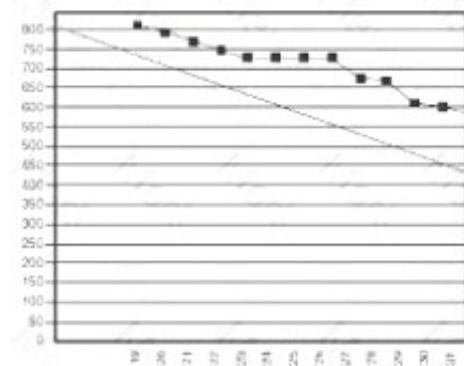
Answer: C

NEW QUESTION 108
A new agile project manager accepts an assignment to manage a well-established team Many team members have worked together on this product tor several years. During a meeting, the project manager notices that team members otter little vocal interaction yet all required tasks are completed on time
What type of behavior does this describe?

A. Synchronous
B. Collaborative
C. Passive-aggressive
D. Random

Answer: A

NEW QUESTION 111
Based on me burndown chart, what is the iteration's status?

A. It trended ahead of schedule and completed everything on time
B. It took more time than expected and had to be lengthened
C. It trended behind schedule and did not complete everything on time
D. It took less time than expected and had to be shortened

Answer: C

NEW QUESTION 116
A team is creating a highly marketed, time-sensitive product. The agile coach is concerned that anything other than exceptional quality will result in bad publicity for the company.
What should the agile coach ensure that developers do?

A. Establish pair programming partners, and regularly perform peer reviews.
B. Perform demos at the end of each iteration.
C. Send coding to the quality assurance (QA) team upon completion.
D. Demonstrate each feature to the client as soon as coding is complete.

Answer: D

NEW QUESTION 121
The learn is refining user stones during the backlog grooming session and confused on the acceptance criteria and level of details What should the agile practitioner do?

A. Complete the test cases before creating the story m the backlog
B. Define the detailed business requirements so that the team can continue with development
C. Define me user stones with just enough details so the team can collaborate continuously
D. Ensure the acceptance criteria Includes testing scenarios, so the learn can do thorough testing

Answer: C

NEW QUESTION 125
An agile team member identifies a potential problem within the project team How should the team's coach react?

A. Document the problem escalate to the project manager, and develop a solution for the team
B. Add the problem to the backlog and assign resolution to a future iteration
C. Instruct the team to try to solve the problem within the team
D. Perform root cause analysis and report the problem to the product owner

Answer: C

NEW QUESTION 127
How can a scrum team obtain more feedback from a minimally responsive outside stakeholder?

A. Keep sprints short.
B. Invite the stakeholder to the daily stand ups.
C. Ask the stakeholder for estimates for each user story.
D. Schedule more demos during each sprint.

Answer: A

NEW QUESTION 130
A project Worn meets to estimate user stones for a sprint. While an important non-functional requirement must be delivered in the sprint the estimate exceeds sprint capacity.
What should the team do?

A. Estimate only functional requirements that will impact product quality
B. Add learn resources
C. Refer the issue to the product owner
D. Break non-functional requirements into those that can be delivered in the given sprint

Answer: C

NEW QUESTION 134
During product development, changes in technology and regulations require the team to reassess product architecture. How should this technical debt be captured?

A. Include it in the product backlog and use a new indicator to annotate that it is technical debt.
B. Include it in the product backlog as a low-priority issue.
C. Since it is not a part of agile methodologies, it should not be tracked.
D. Have team members maintain personal lists of issues and consolidate the lists during review.

Answer: A

NEW QUESTION 139
An agile project manager is planning the initial scope schedule, and cost range estimates on a new project. The team will be using Kanban to control work What metrics should the team use to measure performance?

A. Lead time throughput and due date performance
B. Work m progress limits Kanban board and time boxes
C. Work item types, sprint cadences, and detect classes
D. Burndown charts, scatter diagrams and throughput

Answer: A

NEW QUESTION 144
During a retrospective, team members suggest process improvement ideas. The agile team lead knows that, while many of these ideas are different from standard practices, a few of them are good.
What should the agile team lead do?

A. Require the team to try only those ideas that will ensure success.
B. Allow the team to try ideas, but remind them that results will be reviewed by high-ranking executives.
C. Associate idea successes and failures with the team's incentive plan to ensure accountability.
D. Encourage the team to try the ideas, even if failure may be the outcome.

Answer: D

NEW QUESTION 147
A development team and product owner disagree on a user story m the product backlog What should the agile practitioner do?

A. Have the development team follow the product owner's direction
B. Openly challenge the product owner m an effort to poke holes m their approach
C. Facilitate a conversation about the user story between the development learn and the product owner
D. Serve as a nonpartisan evaluator of each option and provide direction to the development team and product owner

Answer: C

NEW QUESTION 152
Business stakeholders of an agile project frequently skip the review meetings. What should the agile practitioner do?

A. Ask the product owner to inform all stakeholders about the project's progress.
B. Send meeting notes to all stakeholders after each review meeting.
C. Include the results of the review meetings in the information radiators.
D. Convince the stakeholders of the benefits of attending the review meetings.

Answer: D

NEW QUESTION 156
During a backlog refinement meeting, a senior team member raises a concern about an epic sizing that requires the use of a new interface for a vendor product. The product owner acknowledges this as a risk.
What should the product owner do now?

A. Log the risk in the risk register, and share the information with impacted stakeholders at the next monthly review meeting.
B. Create a spike story to determine what needs to be done to use the new interface.
C. Lower the epic's priority so that it can be deferred, and analyze it during backlog refinement meetings.
D. Move the work to the vendor, since they have better knowledge of interface implementation.

Answer: B

NEW QUESTION 157
An agile team is under pressure to deliver an application. The product owner anticipates many change requests from customers once the product is released What should the agile team do?

A. Demand frequent product reviews by the product owner
B. Continuously work with the product owner to do backlog refinement and product reviews
C. Have the product owner provide detailed requirement specifications to ensure the proper features are delivered
D. During the planning session ensure the team is committed to deliver within the specifications

Answer: B

NEW QUESTION 159
A product owner complains that some of the requirements identified several Aerations ago have not been implemented. The product owner wants to know why the status of these requirements was not communicated
What should the Scrum Master do?

A. Point out that the team chose to work on other requirements to speed up the project
B. Ensure that the product owner reviews the contents of the information radiator
C. Ensure that the next sprint planning meeting reviews the satisfaction histogram
D. Point out that it is the responsibility of the product owner to clarify requirements

Answer: B

NEW QUESTION 164
A globally distributed project team is using email and phone calls as the only way to share information. Delays in resolving issues often occur due to misinterpreted communications, leading to a lower team velocity.
What steps should the project leader take to improve knowledge sharing?

A. Meet individually with each team member to identify the issues and relay information to the remaining members through status reports.
B. Establish a live video feed between the dispersed teams to enable spontaneous engagement and collaboration on issues.
C. Request that the customer co-locate the team to overcome the communication issues, as this is the only method to ensure agility.
D. Inform the customer of the challenges and lower velocity of the project to accomodate for the slower delivery pace.

Answer: B

NEW QUESTION 167
A product owner obtains customer confirmation on product requirements and provides them to the team. After explaining the user stories, the product owner receives agreement for acceptance from the team.
What should the team do next?

A. Use agile estimation techniques to create a shared understanding of when the user stories will be completed.
B. Agree upon development and testing activities for the user stories.
C. Complete the user stories, and provide a demo for the product owner and customer.
D. Complete the user stories, and hold a retrospective to discuss them.

Answer: A

NEW QUESTION 168
Stakeholders ate displeased with the latest release o! a product's software While most stakeholders attended every sprint review they were otherwise largely uninvolved in the project What should the agile practitioner have done to ensure stakeholder satisfaction?

A. Communicated early and often, as outlined in the communications matrix
B. Ensured engagement among stakeholders and the product owner
C. Conducted additional stakeholder reviews and demos
D. Worked with the product owner to prioritize user stories

Answer: B

NEW QUESTION 172
During a sprint review, the product owner identifies a required improvement for a feature's user interface (UI) delivered during the sprint. What should the product owner do next?

A. Create a user story for this new improvement and put it in the product backlog for prioritization and validation by the customer.
B. Create a user story for this new improvement and prioritize it for the next sprint.
C. Document it as a requirement creep.

D. Ask the team to take on additional story points to improve the UI.

Answer: A

NEW QUESTION 177
The customer needs assistance m determining the efficiency of a set of process activities within the solution. What should the agile team do?

A. Discuss the efficiency at the next iteration retrospective
B. Review the process value stream to determine potential improvements
C. Review the value the customer receives from the user story to determine backlog priority
D. Discuss the performance of the solution at the next sprint review

Answer: D

NEW QUESTION 180
During a Kanban team's daily stand up, an agile coach observes that the team seems disinterested in the work status. While it appears that there are no issues with flow, there is a marked lack of attention to team effort. When the agile coach queries the team for reasons, members explain that work continues to be scheduled with no end in sight.
What should the agile coach do?

A. Work with the team to determine points at which to celebrate its work.
B. Provide the team with a break by scheduling a team event.
C. Have the team increase work in progress (WIP) levels to more quickly complete the flow.
D. Rejuvenate the team by temporarily reducing WIP levels.

Answer: A

NEW QUESTION 181
There is a database feature requiring three members of a seven person team. A meeting is scheduled at the beginning of the sprint to go over technical needs to complete the story.
Who should the Scrum Master invite to the meeting?

A. The core team and the customer
B. The product owner and key stakeholders
C. The customer and the sponsor
D. The core team and the product owner

Answer: D

NEW QUESTION 183
A new learn member asks what changes could accelerate a change to the project plan. What should be the proper response?

A. Competitors joined forces with the team
B. The customer Changed requirements
C. Project team members obtained additional certifications
D. Technology which did not interfere with the final product

Answer: B

NEW QUESTION 184
The product owner of a learn starts the iteration review with a quick walkthrough of the iteration goal, the list planned stones with status, and a demo of all the stones to the business. What should the product owner have done differently?

A. Demonstrated only the completed stones and seek stakeholder feedback
B. Presented the budget situation and review the cost variance
C. Reviewed the test results to gem confidence from the stakeholders
D. Presented a demo of all the stories including the work in progress stones

Answer: A

NEW QUESTION 189
Midway through an iteration, an agile learn learns that a team member will be unavailable for the next two iterations As a high-performance team what should the team do?

A. Raise an impediment that resource tasks will be blocked, and notify the product owner
B. Ask the delivery manager tor a temporary resource
C. Ask the scrum master to assign that team member's tasks to the next available resource
D. Assume the team member's tasks to meet iteration goals, and notify the product owner.

Answer: A

NEW QUESTION 190
Throughout the project, an agile practitioner notices that one team member is becoming an emergent leader. What should an agile practitioner do?

A. Present opportunities in order to be supportive and grow that team member's talents.

B. Encourage the team member to fit in more with the established team norms.
C. Bring this to management's attention so they don't disrupt the team.
D. Ask team member to respect defined roles on the project to avoid confusion with the team.

Answer: D

NEW QUESTION 195
As user stories are developed, what should be done to record and update acceptance criteria?

A. Add more user stories.
B. Use sprint retrospectives.
C. Update current user stories.
D. Update new tasks in the project plan.

Answer: A

NEW QUESTION 199
The executive leadership wants to understand ways to better deliver on time and on budget. What can the project team do to assist in achieving the organizational goal?

A. Maintain and review a lessons learned repository to improve delivery of future projects.
B. Ask each team member to post corrective action to the backlog.
C. Engage the project management office (PMO) to take responsibility identifying lessons learned on projects.
D. Perform a root cause analysis to identify alternative approaches for performing the next project.

Answer: A

NEW QUESTION 203
A member of a project's development team approaches the team lead and requests database administrator training. The team member believes that their inability to handle this work, and to rely on outside specialists is impacting team velocity.
What should the agile team lead do?

A. Send the member to training
B. Ask the outside specialists it database administration is required from the team
C. Send one member to training only after asking the team if there is an issue with the current work flow
D. Wait until all members of the team can attend training

Answer: B

NEW QUESTION 207
A seven-member agile team's composition vanes considerably in age, gender culture, personality type and professional background. When planning a team-building event, what type of interpersonal skills should the project leader use?

A. Networking
B. Social awareness
C. Communication
D. Leadership

Answer: D

NEW QUESTION 208
During a project review, the team discovers customer feedback that would add scope. The project leader is concerned that the team will be unable to incorporate this feedback and still meet the product launch date.
What should the project leader do?

A. Finalize the feedback in the form of a change request
B. Limit the scope of the feedback to only those changes that the team can feasibly accommodate
C. Encourage all feedback, then work with the customer to prioritize work for future sprints
D. Allow the team to decide what feedback to incorporate.

Answer: C

NEW QUESTION 211
The agile team disagrees with the business stakeholders on completing some epics. What could help eliminate misunderstandings?

A. Agree on requirements with all stakeholders
B. Begin planning every tour iterations
C. Consider previous sprint demo feedback when planning the next sprint
D. Include the reasons for the project in the contract

Answer: A

NEW QUESTION 216
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