IIBA

Exam Questions CBAP

Cetified business analysis professional (CBAP) appliaction

NEW QUESTION 1
- (Topic 1)
What is the term used to describe the cost of the solution after the solution has been implemented in production by a vendor?

A. Total ownership costing
B. Lifecycle maintenance fees
C. Sustainability fees
D. Total cost of ownership

Answer: D

NEW QUESTION 2
- (Topic 1)
When do change requests generally increase in a project?

A. During the project's launc
B. Towards the beginning of the projec
C. During the project scope management processe
D. Towards the end of the projec

Answer: D

NEW QUESTION 3
- (Topic 1)
What plan will describe the stakeholder groups, communication needs, and the level of formality that is appropriate for the requirements?

A. Requirements management plan
B. Project management plan
C. Scope management plan
D. Business analysis communication plan

Answer: D

NEW QUESTION 4
- (Topic 1)
Donna is leading a brainstorming session for her organization. She has asked the participants in this group to come up with at least ten ideas for possible solutions to an identified problem. What is the problem with setting the goal as ten ideas for possible solutions in this session?

A. The goal should be to come up with as many solutions as possible, not just ten idea
B. The goal should be to generate ten ideas within a set time perio
C. The goal should be to come up with the best solution for the problem, not ten idea
D. The goal should be to include everyone's input to the solution

Answer: A

NEW QUESTION 5
- (Topic 1)
You are the business analyst for your organization and are with another business analyst, Steve, on the requirements elicitation for a new solution. You warn Steve that you'll need to be tracing the requirements in an effort to prevent scope creep. What is scope creep?

A. The scope grows slightly larger as more requirements, often unneeded, are added to the scope
B. The scope slips on the schedule which in turn delays the project delivery date
C. Gold plating
D. The scope shifts from the original intent of the business case

Answer: A

NEW QUESTION 6
- (Topic 1)
Enterprise analysis creates just five outputs. Which one of the following is an output of the enterprise analysis tasks?

A. Assumptions and constraints
B. Stakeholder concerns
C. Solution performance assessment
D. Solution approach

Answer: D

NEW QUESTION 7
- (Topic 1)
You are the business analyst for your organization. You are currently identifying opportunities for a customer to improve their business processes. The customer wants to streamline their business efforts either through new technologies, better processes, or a combination of both. The customer demands, however, that the solution should not cost more than $300,000 to implement and support for one year. What does the $300,000 represent? A. Solution cost

A. Budget

B. Requirements
C. Constraint

Answer: D

NEW QUESTION 8
- (Topic 1)
All of the following stakeholders participate in the prioritization of requirements except for which one?

A. Implementation subject matter expert
B. Project team
C. Domain subject matter expert
D. Project manager

Answer: B

NEW QUESTION 9
- (Topic 1)
You are creating a model for your requirements. Which model type categorizes and describes the people who directly interact with a solution?

A. Rules
B. User classes, profiles, or roles
C. Concepts and relationships
D. Events

Answer: B

NEW QUESTION 10
- (Topic 1)
You are the business analyst for your organization. You are coaching Tom about the different approaches to business analysis. Which type of business analysis approach has the most business analysis work at the beginning of the project or during the start of a project phase?

A. Change-driven approach
B. Value-driven approach
C. Plan-driven approach
D. Requirements-driven approach

Answer: C

NEW QUESTION 10
- (Topic 1)
You are the business analyst for your organization and you are completing the verify requirements process. There are eight characteristics each requirements should have: cohesive, complete, consistent, correct, and feasible. Which one of the following four is not a characteristic of a requirement?

A. Functional
B. Modifiable
C. Unambiguous
D. Testable

Answer: A

NEW QUESTION 12
- (Topic 1)
You are the business analyst for your organization. You are preparing the business needs documentation for a new solution to an identified problem. Parts of your input for this process are the business goals and objectives set by your organization. What approach can you use to assess the business goal and their validity and longevity?

A. Functional decomposition
B. POLDAT
C. SMART
D. Root cause analysis

Answer: C

NEW QUESTION 17
- (Topic 1)
You have identified a task in your task list that cannot be completed until the inspector for the project signs off on the initial deliverables. The inspector's signoff on the initial deliverables is called what?

A. Assumption
B. Dependency
C. Milestone
D. Constraint

Answer: B

NEW QUESTION 22
- (Topic 1)
You are working with several business analysts to determine the solution approach for an identified problem. All of the following techniques are acceptable for identifying the solution approach except for which one?

A. Benchmarking
B. Decision analysis
C. Risk analysis
D. Brainstorming

Answer: C

NEW QUESTION 25
- (Topic 1)
You are the business analyst for your organization. A customer has approached your organization and is requesting that your company create new software for them that will help them collect customer information. In regard to enterprise analysis this business needs stems from which one of the following need generation approaches?

A. Bottom-up
B. External drivers
C. Middle management
D. Top-down

Answer: B

NEW QUESTION 28
- (Topic 1)
You are the business analyst for your organization. Management has asked that you create a method to store the project requirements including those under development, under review, and the requirements which have been approved. What is management asking you to create?

A. A change management system
B. A repository
C. A project scope statement
D. A requirements register

Answer: B

NEW QUESTION 32
- (Topic 1)
You are the business analyst for your organization and are working with Jennifer to conduct stakeholder analysis. You would like to create a RACI chart to help with the roles of the people involved in the stakeholder analysis process. Jennifer is not familiar with this chart and asks what does RACI mean. Which one of the following best describes the RACI chart in the conduct stakeholder analysis process?

A. It's a matrix that uses the Responsible, Accountable, Consult, and Inform tasks as part of the stakeholder analysis proces
B. It's a role and responsibility chart that identifies when stakeholders are needed in the business analyst dutie
C. It's a matrix that uses Role, Action, Consult, and Inform as part of the conduct stakeholder analysis proces
D. It's a rule that the business analyst can use to identify all of the needed stakeholders: roles, actions, communications, and interes

Answer: A

NEW QUESTION 35
- (Topic 1)
Henry is the business analyst for the UUH Organization. Currently Henry is working on several work products as part of the requirements development process. He may need to share these work products with the stakeholders. Which of the following is not an example of a work product?

A. Requirements documentation
B. Interview questions and notes
C. Meeting agendas and minutes
D. Presentation slides

Answer: A

NEW QUESTION 39
- (Topic 1)
You are creating the solution scope for a proposed solution in your organization. You need to understand the scope of work that needs to be completed. You elect to identify the solution scope and then break the solution scope into smaller work products or deliverables. What technique are you using in this instance?

A. Interface analysis
B. Scope modeling
C. Vision statement creation
D. Functional decomposition

Answer: D

NEW QUESTION 43
- (Topic 1)
You are the business analyst for the NGQ Company. Management is concerned that their company is not able to meet an identified business need with their

current existing structure, people, processes and technology. They've asked you to complete an analysis of their organization's ability to meet the identified business need. What business analysis process are you completing for your organization?

A. Determining the solution approach
B. Assessing the capability gaps
C. Requirements elicitation
D. Verifying the requirements

Answer: B

NEW QUESTION 45
- (Topic 1)
You are the business analyst for your organization. Gary and Janet, two key stakeholders in the project, are in disagreement over a requirement for the type of software to be installed on the server your solution calls for. What must happen in this instance before formal approval can be offered?

A. The conflict will need to be resolved through research, resolution, or through a third-party mediation.
B. Gary and Janet will need to determine who has seniority in the company to determine which requirement takes precedence.
C. The conflict will need to be removed from the solution scope until Gary and Janet come to a solution.
D. The business analyst will need to make a decision on which requirement is most appropriate.

Answer: A

NEW QUESTION 46
- (Topic 1)
Paul is the business analyst for his organization. He is examining a single solution to determine if the solution he and his team have identified carries enough business value to justify its implementation. What business analysis process is Paul performing in this scenario?

A. Assess organizational readiness
B. Define transition requirements
C. Allocate requirements
D. Assess proposed solution

Answer: D

NEW QUESTION 50
- (Topic 1)
You are the business analyst for the TGH Organization and are determining if you should buy or build a solution for your company. You have determined that you can create the in-house solution for $78,000 with a monthly support cost of $8,765. A vendor can create the solution for $61,000 with a monthly support costs of $7,990. How long will it take your company to break even if you choose the internal solution versus the vendor's solution?

A. 36 months
B. 12 months
C. 6 months
D. 22 months

Answer: D

NEW QUESTION 51
- (Topic 1)
The business analysis approach generally defines all of the following attributes except for which one?

A. Requirements for solutions acceptance
B. Deliverables
C. Team roles
D. Analysis technique

Answer: A

NEW QUESTION 52
- (Topic 1)
You are the business analyst for your organization. You are currently working with Steve on the organize requirements process. You and Steve have elected to use the user stories approach for this process. What is the user stories approach for requirements organization?

A. Stakeholders' experiences equate to the stakeholder requirement
B. Stakeholders are interviewed and their experiences are recorded to help identify the requir ement
C. Stakeholders' objectives are described to identify the requirements that the solution will need to suppor
D. Stakeholders are interviewed and their stories are recorded as part of the requirement

Answer: C

NEW QUESTION 54
- (Topic 1)
You are the business analyst for your organization. Management has asked that you create a model of the requirements so the stakeholders can better understand the requirements and the project as a whole. Which of the following statements best describes a model?

A. Models are slices of the project solutio
B. Models simplify the requirements for common stakeholder

C. Models are statistics for the return on investment, time saved, and other mathematic
D. Models abstract and simplify realit

Answer: D

NEW QUESTION 57
- (Topic 1)
When is stakeholder analysis performed?

A. As soon as the project charter is create
B. As soon as the project sponsor is name
C. As soon as a business need is identifie
D. As soon as a business solution is identifie

Answer: C

NEW QUESTION 62
- (Topic 1)
You are hosting a collection of stakeholders from across the organization to identify the ideas and attitudes about your company's help desk. You want the stakeholders to honestly share their opinions about the help desk service so you can identify problems, solutions, and take actions to improve the service. What type of requirements elicitation activity is this?

A. Stakeholder analysis
B. Focus groups
C. Workshop
D. Root cause analysis

Answer: B

NEW QUESTION 66
- (Topic 1)
Gary is the business analyst for his organization. He has realized that he has overlooked a key group of stakeholders during the conduct stakeholder analysis process. What is the danger in overlooking a key set of stakeholders?

A. The newly identified stakeholders will now have to pay for any requirements they want to add to the requirement
B. The newly identified stakeholders will need to spend extra time to learn about the project and how it will affect the
C. The newly identified stakeholders will be excluded from decisions that affect the deliverables that have already been created in the project.
D. The newly identified stakeholders may have requirements that require additions to the project or may nullify other requirements already in the projec

Answer: D

NEW QUESTION 68
- (Topic 1)
You are the business analyst for the YGT Organization. You have just completed a capabilities gap assessment and have determined that your organization does not have the necessary resources and technology to seize a business opportunity. What is the most likely course of action for the organization?

A. Hire additional resource
B. Launch a new projec
C. Hire contractors to complete the project wor
D. Move onto the next opportunit

Answer: B

NEW QUESTION 69
- (Topic 1)
You are working with Terry on the conduct stakeholder analysis task as part of the business analysis duties in your company. Terry wants to know why it's so important to identify stakeholders so early in the business analysis duties. Which one of the following statements best addresses the need to identify the stakeholders early on in the business analysis duties?

A. It's important to identify the stakeholders so the business analyst knows who to report t
B. It's important to identify the stakeholders so the business analyst knows who to bill for the projec
C. It's important to identify the stakeholder so the business analyst can help ensure the timely delivery of the requirements deliverable
D. It's important to identify the stakeholders so the stakeholders know who the business analyst i

Answer: C

NEW QUESTION 74
- (Topic 2)
Robert is the business analyst for his organization and he's working with several stakeholders to identify the business need for an opportunity. Robert needs to identify the stakeholder that will be responsible for authorizing the actions needed in order to meet the identified business need.
Which stakeholder does Robert need to identify?

A. Sponsor
B. Customer
C. Implementation Subject Matter Expert
D. Regulator

Answer: A

NEW QUESTION 79
- (Topic 2)
As part of the requirements analysis a business analyst can use the same tools and techniques to model the current state of an organization. All of the following are valid reasons why would a business analyst want to create a current state domain model except for which one?

A. The current state model can help identify opportunities for improvemen
B. The current state model can help validate the solution scope with business and technical stakeholder
C. The current state model can help the business analyst create Pareto charts for process improvemen
D. The current state model can help assist stakeholders in understanding the current state

Answer: C

NEW QUESTION 83
- (Topic 2)
There are just three inputs to the assess proposed solution process. Which of the following is not one of the inputs for the assess proposed solution process?

A. Decision analysis
B. Requirements
C. Assumptions and constraints
D. Solution options

Answer: A

NEW QUESTION 85
- (Topic 2)
You are the business analyst for a large software development project. There are several issues that must be resolved by certain dates or the problem will prevent the project from advancing.
What technique can you use to track problems with the requirements?

A. Problem tracking
B. Issue tracking
C. RTM
D. Baselining

Answer: A

NEW QUESTION 90
- (Topic 2)
Wanda is the business analyst for her organization and she is currently working on the specify and model requirements process. One of the elements of this process is the documentation of the textual requirements. Wanda must describe the capabilities of the solution, any conditions that must exist for the requirements to operate, and what third component of the textual requirement?

A. Write in the active voice
B. Express only one requirement at a time
C. Any constraints that may prevent the solution from fulfilling the requirement
D. Describe a situation or problem

Answer: C

NEW QUESTION 92
- (Topic 2)
Which conduct stakeholder analysis technique identifies stakeholder roles that may serve as a useful starting point for identifying actors and roles?

A. Interviews
B. Scenario and uses cases and user stories
C. Scope modeling
D. Requirements workshops

Answer: B

NEW QUESTION 97
- (Topic 2)
You are the business analyst for a new project. Part of this project is for the project team to manually install new workstations through the company's campus. Based on your research you have determined that the project team can install 25 new workstations per hour. Since there is a fixed amount of time that these workstations need to be installed you are considering adding additional labor for the implementation. You are also considering to adjust the prioritization of the project requirements based on the amount of workstations the project team can install per hour. What does the 25 workstations per hour represent in this scenario?

A. Report project
B. Parametric estimate
C. Timeboxing
D. Planning

Answer: C

NEW QUESTION 102
- (Topic 2)
What does the T in SWOT analysis mean?

A. Trial
B. Time
C. Test
D. Threats

Answer: D

NEW QUESTION 107
- (Topic 2)
You are the business analyst for your organization and are coaching Roberta on how business analysis works. Roberta is confused about what a business analysis methodology is during the business analysis planning and monitoring phase of the business analysis duties. What is a methodology?

A. A methodology is an approach that the business analyst believes will work but it has not been proven to work yet in the business analysis domai
B. A methodology is a short term endeavor to create a unique product or servic
C. A methodology is a formalized and repeatable business analysis approac
D. A methodology is a formalized plan that describes how the business analyst will complete the elicitation of requirement

Answer: C

NEW QUESTION 110
- (Topic 2)
What requirements elicitation involves carefully selected stakeholders and subject matter experts for a short, intensive period (usually for one to a few days) to define and document the requirements for a solution?

A. Many-to-many interviews
B. Requirements workshop
C. Focus group
D. Prototyping

Answer: B

NEW QUESTION 111
- (Topic 2)
Which of the following statements best describes the purpose of the confirm elicitation results process?

A. Validate that the stated requirements expressed by the stakeholders match the solution the organization has propose
B. Validate that the stated requirements expressed by the stakeholders match the stakeholders' understanding of the problem and the stakeholders' need
C. Validate that the stated requirements expressed by the stakeholders match the documented requirements of the project sponso
D. Validate that the stated requirements expressed by the stakeholders match the project scop

Answer: B

NEW QUESTION 112
- (Topic 2)
You are the business analyst for your organization. You have identified the costs and level of effort needed for each of the solution components. Management has asked that you also assess the most effective tradeoffs between delivery options. You consider the available resources and the constraints on the solution to determine if an additional investment is justified to realize a higher value for the solution. What other consideration could you include in your assessment of the solution?

A. Historical information
B. Dependencies between requirements
C. Experience of the implementation team
D. Enterprise environmental factors

Answer: B

NEW QUESTION 117
- (Topic 2)
Enterprise analysis provides many things for an organization. All of the following are tasks included in enterprise analysis except for which one?

A. Determine solution approach
B. Define business need
C. Assess capability gaps
D. Solution performance assessment

Answer: D

NEW QUESTION 122
- (Topic 2)
You have completed the requirements documentation and the stakeholders have signed off on the requirements. Now the requirements are advancing into a project as your organization has chartered a project based on the identified requirements. What stakeholder is now responsible for assessing the solution scope to determine the project scope?

A. Project sponsor
B. Project manager
C. Business analyst
D. Key stakeholders

Answer: B

NEW QUESTION 123
- (Topic 2)
You are working with Tom, a key stakeholder, in your business analysis duties. Tom is askingyou about the desired outcome for current business opportunity. Which one of the following is NOT an example of a desired outcome?

A. Implement new machinery to complete the work processes faster
B. Increase sales
C. Reduce costs
D. Reduce time to deliver a product or service

Answer: A

NEW QUESTION 126
- (Topic 2)
All of the following are techniques that can be used to specify or model requirements except for which one?

A. Organization modeling
B. Data modeling
C. Work breakdown structure creation
D. State diagrams

Answer: C

NEW QUESTION 129
- (Topic 2)
Management comes to you and asks you to complete some specifications and models
about the current state of the organization. Management wants you to complete this
business analysis activity as soon as possible and report back to them with your findings.
What is the primary purpose of the specify and model requirements process?

A. To analyze the processes of an organization to determine what processes can be improved, removed, or adde
B. To analyze the utility function within the organization to determine how risk tolerance may allow for new opportunitie
C. To analyze the roles and responsibilities of users within the organization to determine how the processes may be improve
D. To analyze the functioning of an organization and to provide an insight into opportunities forimprovemen

Answer: D

NEW QUESTION 131
- (Topic 2)
You are the business analyst for your organization and are working with Sally, a project manager, for your organization. You and Sally are determining the cost of the labor, materials, equipment, and facilities in order to achieve the different solutions that have been proposed for an identified problem. What is this process called?

A. Cost budgeting
B. Expert judgment
C. Rough order of magnitude cost estimating
D. Scoping the project costs

Answer: C

NEW QUESTION 136
- (Topic 2)
You are the business analyst for the NHQ Organization. Management has asked that you examine the workflow and internal processes for order fulfillment. Specifically they'd like you to complete an in-depth analysis and documentation of the business problems and opportunities that may be exist for the organization. What business analysis knowledge area does this activity map to?

A. Requirements elicitation
B. Solution assessment and validation
C. Enterprise analysis
D. Requirements management and communication

Answer: C

NEW QUESTION 137
- (Topic 2)
You are the business analyst for your organization and are currently with several key stakeholders as part of the determination of which business analysis approach is most appropriate for the current project. Which one of the following is not a stakeholder that is considered when completing the business analysis planning and monitoring task to determine a business analysis approach?

A. Tester

B. Project manager
C. Regulator
D. Functional management

Answer: D

NEW QUESTION 140
- (Topic 2)
Martha is observing Sarah complete several complex steps as part of her business analysis requirements elicitation process. In this instance Martha working alongside Sarah is actually helping Sarah complete the work so that Martha can understand all of the steps Sarah must complete. What type of requirements elicitation technique is Martha using?

A. Progressive elaboration
B. Shadowing
C. Cross training requirements elicitation
D. Active observation

Answer: D

NEW QUESTION 142
- (Topic 2)
You are the business analyst for your organization and are working on prioritizing requirements.
What plan should guide you through this process?

A. Risk management plan
B. Project management plan
C. Requirements management plan
D. Scope management plan

Answer: C

NEW QUESTION 146
- (Topic 2)
Herb is the business analyst for the HYY Organization. As Herb is completing the organize requirements process he recognizes that requirements typically need to answer one question for identification. What is the one interrogative that requirements should answer?

A. What
B. When
C. Why
D. How

Answer: A

NEW QUESTION 150
- (Topic 2)
What business analysis plan defines the process to be followed in managing the solution scope and requirements?

A. Requirements management plan
B. Scope management plan
C. Change management plan
D. Project management plan

Answer: A

NEW QUESTION 153
- (Topic 2)
There are four inputs to the plan business analysis activities. Which one of the following is not an input to the plan business analysis activities process?

A. List of identified risks
B. Organizational process assets
C. Business analysis approach
D. Stakeholder list, roles, and responsibilities

Answer: A

NEW QUESTION 155
- (Topic 2)
The creative thinking process has three values to determine the effectiveness of the process.
Which one of the following is not a measurement of effective creative thinking?

A. Application of new ideas to resolve existing problems
B. Generation of a pre-determined number of new ideas for a business solution
C. Willingness of stakeholders to accept new approaches
D. The successful generation and productive consideration of new ideas

Answer: B

NEW QUESTION 157
- (Topic 2)
You are the business analyst for a large project that will create new software for the entire organization. This new software will affect all of the administrative assistants in the organization schedule meetings, reserve facilities, and share calendars. There are approximately 2,400 administrative assistants in your organization and not all of these people can attend requirements gathering workshops. What approach can you use to manage and gather requirements from these 2,400 administrative assistants?

A. You can meet with a small group of administrative assistants and assume their requirements are reflective of the remaining group of administrative assistant
B. You will need to meet with all of the administrative assistants as part requirements elicitati o
C. You can meet with a small group of administrative assistants that will serve as representatives for the remaining administrative assistant
D. You can meet with the administrative assistants' manager

Answer: C

NEW QUESTION 161
- (Topic 2)
There are four inputs to writing the business case as part of enterprise analysis. Which one of the following is not an input to writing the business case process?

A. Business need
B. Assumptions and constraints
C. Requirements verification
D. Stakeholder concerns

Answer: C

NEW QUESTION 163
- (Topic 2)
What type of requirements elicitation technique is the Delphi Technique?

A. Survey
B. Workshop
C. Round table
D. Prototyping

Answer: A

NEW QUESTION 167
- (Topic 2)
You are the business analyst for your organization and are preparing to conduct stakeholder analysis. As part of this process you realize that you'll need several inputs. Which one of the following is NOT an input you'll use for the conduct stakeholder analysis task?

A. Enterprise architecture
B. Enterprise environmental factors
C. Organizational process assets
D. Business need

Answer: B

NEW QUESTION 169
- (Topic 2)
Holly is the business analyst for her organization. Holly encourages teamwork and open communications among the business analysis team and the stakeholders. She wants stakeholders to drop by her office and freely discuss the requirements, the solution scope, and other concerns about the solution she's working on. Holly definitely prefers informal communications. What is the danger Holly may experience with informal communications?

A. There is no danger; informal communications is a preferred business analysis techniqu
B. The stakeholders may address the business analysis team and the project team directly rather than communicate through Holl
C. Stakeholders may miss information and the requirements could become ambiguou
D. The stakeholders may not know who's in charge of the solutio

Answer: C

NEW QUESTION 171
- (Topic 2)
Bob and Susan are business analysts for their organization. They are examining two materials that could be used in an upcoming project. They are testing the materials and measuring the results of each test to compare the materials to each other. This process will help Bob and Susan determine which material is best for their upcoming project. What type of process are Bob and Susan completing with these materials?

A. Feasibility study
B. Stress test
C. Alternative identification
D. Benchmarking

Answer: D

NEW QUESTION 173
- (Topic 2)
You are the business analyst for your organization. Your current project is using a plan-driven approach for the requirements, business analysis, and monitoring.

Which one of the following statements best describes the plan-driven approach to business analysis planning and monitoring?

A. Plan-driven approaches determine how priorities will be diagnosed for the project solutio
B. Plan-driven approaches encourage changes that prevent errors and omission
C. Plan-driven approaches typically have meetings daily to discuss the business analysis requirements proces
D. Plan-driven approaches typically call for a significant amount of formality and detai

Answer: D

NEW QUESTION 174
- (Topic 3)
Which one of the following diagrams visualize the result of the root cause analysis study?

A. Activity diagrams
B. State diagrams
C. Tornado diagrams
D. Cause-and effect diagrams

Answer: D

NEW QUESTION 177
- (Topic 3)
As a milestone is reached, the project is funded for enough capital to reach the next milestone.
This approach is called _____.

A. Step funding
B. Phase funding
C. Stakeholders funding
D. Milestone funding

Answer: A

NEW QUESTION 180
- (Topic 3)
Which of the following processes includes tasks and roles, risk categories, schedules for risk management activities, definitions of probability and impact, and the stakeholders' tolerances?

A. Risk management plan
B. Risk register
C. Risk analysis
D. Risk response plan

Answer: A

NEW QUESTION 182
- (Topic 3)
All of the following are examples of transference risk response except for which one?

A. Warranties
B. Performance bonds
C. Life cycle costing
D. Use of insurance

Answer: C

NEW QUESTION 187
- (Topic 3)
Which of the following graphical presentations of a project plan is most appropriate for presenting to upper management?

A. Pie chart
B. Pareto Chat
C. Critical Path Method
D. Scatter chart

Answer: C

NEW QUESTION 192
- (Topic 3)
Which of the following software development life cycles is a methodology that divides the project into phases, and the project manager focuses on control of time, cost, and scope?

A. Spiral
B. Agile
C. Waterfall
D. Incremental

Answer: C

NEW QUESTION 193
- (Topic 3)
Which of the following can be an effective tool during quality control to help determine the how the problem occurred?

A. Rework
B. Trend Analysis
C. Flowcharting
D. Pareto Diagram

Answer: C

NEW QUESTION 197
- (Topic 3)
Which of the following is a narrative description of the work required for the project?

A. Contract work breakdown structure (CWBS)
B. Work breakdown structure (WBS)
C. Contract statement of work (CSOW)
D. Statement of work (SOW)

Answer: D

NEW QUESTION 200
- (Topic 3)
You are currently working on creating the activity list for an initiative in your organization. What characteristic must be assigned to each task in your task list?

A. Risk level
B. Unique number
C. Procurement needs
D. Roles and responsibilities

Answer: B

NEW QUESTION 202
- (Topic 3)
Which of the following compares two or more systems, states, services, products, or things to
determine the best viable choice?

A. Benchmarking
B. Risk Identification
C. Risk analysis
D. Cost-benefit analysis

Answer: A

NEW QUESTION 203
- (Topic 3)
Which of the following techniques involves coordinating and collaborating with other credible sources in risk?

A. Risk identification
B. Risk management
C. Risk communication
D. Risk analysis

Answer: C

NEW QUESTION 206
- (Topic 3)
Which of the following processes measures the maturity level of the security program?

A. Risk analysis
B. Risk mitigation
C. Risk assessment
D. GAP analysis

Answer: D

NEW QUESTION 207
- (Topic 3)
Which of the following meeting brings all of the potential vendors together to discuss the statement of work and the request for proposal?

A. Contract bidding meeting
B. Status meeting
C. Qualified vendors meeting
D. Bidders conference

Answer: D

NEW QUESTION 210
- (Topic 3)
When does the lessons learned document is updated?

A. At planning phase.
B. At execution phase.
C. At closing phase.
D. Throughout the project lifecycle.

Answer: D

NEW QUESTION 212
- (Topic 3)
Which of the following chartsis important to ensurethat the roles and responsibilities of those involved in a task are tracked?

A. Pie chart
B. Line chart
C. RACI chart
D. Gantt chart

Answer: C

NEW QUESTION 213
- (Topic 3)
Which of the following processes is used by organizations to set the risk tolerance, identify the potential risks, and prioritize the tolerance for risk?

A. Risk communication
B. Risk identification
C. Risk analysis
D. Risk management

Answer: D

NEW QUESTION 214
- (Topic 3)
Which of the following directs the improvement efforts to those areas that will have the biggest impact?

A. Flowchart
B. Gantt chart
C. Pareto diagram
D. User Documentation

Answer: C

NEW QUESTION 217
- (Topic 3)
Which of the following roles helps assess the data requirements of a project, identifies data assets, and helps the project team complete data modeling requirements?

A. Database analyst
B. End user
C. Subject matter expert
D. Information architect

Answer: D

NEW QUESTION 218
- (Topic 3)
Which of the following is a method of displaying the timelines of all the various subtasks that are involved in any project?

A. Pie chart
B. Scatter chart
C. Activity network diagram
D. Cost-benefit analysis

Answer: C

NEW QUESTION 223
- (Topic 3)
Which of the following is described in the statement below?
"It shows the history and pattern of variation. It is a line graph that shows data points plotted in the order in which they occur. They show trends in a process over time, variation over time, or declines or improvements in a process over time. Trend analysis is performed using them."

A. Cause and effect diagram
B. Histogram
C. Run chart
D. Pareto chart

Answer: C

NEW QUESTION 226
- (Topic 3)
Which of the following process groups occurs at the beginning of the project?

A. Executing
B. Planning
C. Initiating
D. Controlling and Monitoring
E. Closing

Answer: C

NEW QUESTION 228
- (Topic 3)
Which of the following is the comparison of planned project results with actual project results?

A. Variance analysis
B. Cost-benefit analysis
C. Statistical Sampling
D. Trend analysis

Answer: A

NEW QUESTION 230
- (Topic 3)
Which of the following qualitative techniques involves a disciplined analysis of the event sequences that could transform a potential hazard into an accident?

A. Failure mode and effects criticality analysis
B. HAZOP technique
C. Failure mode and effects analysis
D. Preliminary Risk Analysis

Answer: D

NEW QUESTION 233
- (Topic 3)
_____ is the degree to which a set of inherent characteristics fulfills requirements.

A. Quality
B. Regulation
C. Project phase
D. Scope

Answer: A

NEW QUESTION 235
- (Topic 3)
_____ are timeless events that show progress in the project. These are typically achieved at the end of phase in the project lifecycle.

A. Achievements
B. Millstones
C. Phases
D. Templates

Answer: B

NEW QUESTION 237
- (Topic 3)
Which of the following is derived from a schedule model to meet the project execution plan and achieve management approval for use as a baseline?

A. Updating
B. Impacts
C. Baseline schedule
D. Dumping

Answer: C

NEW QUESTION 242

- (Topic 3)
Which of the following are directed conversations for gathering ideas, opinions about a product, service, problem, or opportunity?

A. Interviews
B. Group discussions
C. Feedback loops
D. Focus groups

Answer: D

NEW QUESTION 244
- (Topic 3)
Which of the following is a quality control chart to track trends in project execution?

A. Control chart
B. RACI chart
C. PERT chart
D. Pareto chart

Answer: A

NEW QUESTION 245
- (Topic 3)
Which of the following can be used in root cause analysis?

A. Pareto chart
B. Data-flow diagram
C. Gantt chart
D. Fishbone diagram

Answer: D

NEW QUESTION 249
- (Topic 3)
Which of the following is a process of adding labor to a project to reduce the project duration?

A. Forming
B. Storming
C. Rolling wave planning
D. Crashing

Answer: D

NEW QUESTION 251
- (Topic 3)
Which of the following diagrams is used to display sensitivity analysis data?

A. Decision tree
B. Ishikawa
C. Influence
D. Tornado

Answer: D

NEW QUESTION 253
- (Topic 3)
Which of the following is a conversation between one or more speakers centering on one specific topic?

A. Feedback loop
B. Presentation
C. Survey
D. Formal requirements review

Answer: A

NEW QUESTION 254
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