SAFe-POPM Dumps

SAFe Product Owner-Product Manager (POPM)

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NEW QUESTION 1
Which role ensures that the ART has the Vision and Backlog needed to engage in PI Planning successfully?

A. Lean-Agile Center of Excellence
B. Release Train Engineer
C. Product Owner
D. Product Management

Answer: D

Explanation:
Product Management is the role that ensures that the Agile Release Train (ART) has the Vision and Backlog needed to engage in PI Planning successfully. Product Management is responsible for defining and communicating the Vision, which describes the future state of the solution and its features1. Product Management also develops and maintains the Program Backlog, which contains the features and enablers that the ART will implement in the upcoming Program Increments (PIs)2. Product Management collaborates with stakeholders, customers, architects, and other roles to discover, prioritize, and refine the backlog items and present them to the ART during PI Planning3.
References:
•Vision - Scaled Agile Framework
•Product Management - Scaled Agile Framework
•PI Planning - Scaled Agile Framework

NEW QUESTION 2
Which of the following statements is one of the five Lean Thinking principles?

A. Decentralize decision-making
B. Customer collaboration over contract negotiation
C. Identify the Value Stream for each product
D. Deliver working software frequently

Answer: C

Explanation:
Identifying the Value Stream for each product is one of the five Lean Thinking principles proposed by Womack and Jones in 1996. A value stream is the sequence of activities that deliver value to the customer, from the initial request to the final delivery1. Identifying the value stream for each product helps to eliminate waste, optimize flow, and increase customer satisfaction2.
References:
•The Five Principles of Lean - Project Management Institute
•Value Streams - Scaled Agile Framework

NEW QUESTION 3
What is one tool that visualizes Features representing a workflow?

A. Team Kanban
B. Story Maps
C. User Experience Design
D. Continuous Delivery Pipeline

Answer: B

Explanation:
A story map is a tool that visualizes features representing a workflow. A story map is a two-dimensional arrangement of user stories that shows the relationship between the user activities and the features that support them1. A story map helps the team to understand the user journey, prioritize the features based on value and dependencies, and plan the releases and iterations2.
References:
•Story Mapping - Scaled Agile Framework
•What is User Story Mapping? | Definition and Overview

NEW QUESTION 4
What is one strategy for managing complex critical path challenges?

A. Adjust work between teams or split Features and Stories
B. Distribute work to other teams
C. Sequence work to eliminate same Iteration dependencies
D. Allocate work between teams based on forecasted capacity

Answer: A

Explanation:
One strategy for managing complex critical path challenges is to adjust work between teams or split Features and Stories. Complex critical path challenges are situations where the delivery of value depends on the completion of multiple interdependent tasks by different teams1. These challenges can cause delays, bottlenecks, and inefficiencies in the value stream. To overcome these challenges, one option is to adjust work between teams or split Features and Stories, so that the dependencies are minimized or eliminated2. This can help improve the flow of work, reduce the risk of integration issues, and increase the flexibility and responsiveness of the teams3.
References:
•Accelerating Flow with SAFe - Scaled Agile Framework
•Managing Dependencies - Scaled Agile Framework

NEW QUESTION 5
What increases the effectiveness of System Demos?

A. Spend a lot of time preparing for the demo
B. Limit team attendance to minimize disruptions to the team
C. Focus on team-level Metrics
D. Consider how and what to demo during Iteration Planning

Answer: D

Explanation:
Considering how and what to demo during Iteration Planning increases the effectiveness of System Demos, which are events that provide an integrated view of new features delivered by the Agile Release Train (ART) in each Iteration12. By thinking ahead of how and what to demo, the teams can:
•Align on the product vision and roadmap and ensure that the work items are aligned with the customer value and the PI objectives12.
•Define clear and testable acceptance criteria for each work item and plan how to verify them in the demo12.
•Identify and resolve any dependencies, risks, or impediments that may affect the demo12.
•Prepare the demo environment and the necessary tools and data to support the demo12.
•Practice the demo and rehearse the script and the roles of the presenters12. Some additional information that might be helpful for you are:
•The other options (A, B, and C) are not actions that increase the effectiveness of System Demos, but rather actions that may reduce it.
•Spending a lot of time preparing for the demo may not be effective, as it may take away time and focus from the actual development and testing of the work items. Instead, the teams should aim for continuous integration and built-in quality practices that enable them to demo the work items as soon as they are done12.
•Limiting team attendance to minimize disruptions to the team may not be effective, as it may reduce the feedback and collaboration opportunities that the demo provides. Instead, the teams should invite and engage all the relevant stakeholders, such as Business Owners, executive sponsors, other Agile Teams, development management, and customers, to the demo12.
•Focusing on team-level metrics may not be effective, as it may not reflect the true value and progress of the integrated work across the ART. Instead, the teams should focus on system-level metrics, such as PI objectives, solution quality, and customer satisfaction, to evaluate the outcome and impact of the demo12.

NEW QUESTION 6
What is enabled by the Continuous Delivery Pipeline?

A. End-to-end testing
B. A predictable release cadence
C. New functionality delivered more frequently
D. Transparent measurements

Answer: C

Explanation:
The Continuous Delivery Pipeline enables the delivery of new functionality to customers more frequently by streamlining and automating the workflows, activities, and feedback loops from ideation to release1. The Continuous Delivery Pipeline consists of four aspects: Continuous Exploration, Continuous Integration, Continuous Deployment, and Release on Demand2. These aspects work together to support the delivery of small batches of new functionality, which can be released to the market based on the customer demand and business needs3.
References:
•Continuous Delivery Pipeline - Scaled Agile Framework
•Continuous Delivery Pipeline - Scaled Agile Framework
•SAFe Continuous Delivery Pipeline: A Comprehensive Guide to the ??

NEW QUESTION 7
Which of the following Agile Manifesto principles aligns with conducting a System Demo?

A. Welcome changing requirements, even late in development
B. The team reflects on how to become more effective at regular intervals
C. The best way to convey information is a face-to-face conversation
D. Working software is the primary measure of progress

Answer: D

Explanation:
The System Demo is an event where the Agile Release Train (ART) demonstrates the integrated and working software to the stakeholders and customers1. The System Demo aligns with the Agile Manifesto principle that states: "Working software is the primary measure of progress"2. This principle emphasizes the value of delivering functional and usable software over comprehensive documentation or adherence to a plan3. The System Demo provides feedback on the quality, usability, and value of the software, as well as the effectiveness of the ART1.
References:
•System Demo - Scaled Agile Framework
•12 Principles Behind the Agile Manifesto | Agile Alliance
•Manifesto for Agile Software Development

NEW QUESTION 8
Communicating and refining the Vision to the Agile Release Train during PI Planning supports which SAFe Core Value?

A. Relentless Improvement
B. Alignment
C. Respect for People
D. Transparency

Answer: B

Explanation:
Communicating and refining the Vision to the Agile Release Train (ART) during PI Planning supports the SAFe Core Value of Alignment. Alignment is one of the four core values of SAFe that guides the behaviors and actions of the people who work under the framework1. Alignment means that everyone understands the

strategic direction, the value streams, and the solution intent, and how their role and work contribute to them2. PI Planning is a crucial event in SAFe where all the teams within the ART come together to plan their work for the upcoming Program Increment (PI)3. During PI Planning, the Product Management presents the Vision, which describes the future state of the solution and its features4. The Vision helps align the teams and stakeholders to a shared mission and goal, and provides the context and purpose for the PI objectives.
References:
•SAFe Core Values - Scaled Agile Framework
•Alignment - Scaled Agile Framework
•PI Planning - Scaled Agile Framework
•Vision - Scaled Agile Framework

NEW QUESTION 9
What is one question that helps Product Management create a Vision?

A. How many Features have been released to the Customer?
B. What Features must be de-scoped?
C. What problem(s) will the Solution solve?
D. Which themes are on the Roadmap?

Answer: C

Explanation:
One of the questions that helps Product Management create a Vision is what problem(s) will the Solution solve for the customers and stakeholders. The Vision is a description of the future state of the Solution under development, and it reflects the needs and expectations of the customers and stakeholders1. The Vision also provides the context and purpose for the features and capabilities of the Solution2. Therefore, Product Management needs to understand the problem(s) that the Solution aims to address, and how it will deliver value and benefits to the customers and stakeholders3.
References:
•Vision - Scaled Agile Framework
•Solution Vision - Scaled Agile Framework
•What is a Product Vision Statement? | Definition and Overview

NEW QUESTION 10
Which role does Product Management work with to prioritize Enablers?

A. System Architect
B. Development Manager
C. Product Owner
D. Solution Management

Answer: A

Explanation:
Product Management works with System Architect to prioritize Enablers, which are backlog items that extend the architectural runway of the solution under development or improve the performance of the development value stream1. System Architect provides technical guidance and enablement to the Agile Release Trains (ARTs) and helps identify and define the enablers needed to support the features and capabilities2. In collaboration with System Architect, Product Management negotiates capacity allocations that balance the concentration of business and enabler features in the ART backlog3.
Some additional information that might be helpful for you are:
•The other options (B, C, and D) are not the role that Product Management works with to prioritize Enablers, but rather roles that have different responsibilities or collaborations with Product Management.
•Development Manager is a role that supports the Development teams in building quality solutions and fosters a culture of technical excellence and innovation4. Development Manager may work with Product Management to provide feedback on the feasibility and effort of the features and enablers, but not to prioritize them.
•Product Owner is a role that represents the customer and stakeholders to the Development team and defines and accepts the work items in the Team Backlog. Product Owner may work with Product Management to align on the product vision and roadmap and to decompose the features and enablers into stories, but not to prioritize them.
•Solution Management is a role that is responsible for defining and delivering complex solutions that require multiple ARTs and Solution Trains. Solution Management may work with Product Management to coordinate the dependencies and interfaces between the solutions and the products, but not to prioritize the enablers.

NEW QUESTION 10
What can increase the effectiveness of Backlog Refinement?

A. Include a few team members
B. Refine Stories during Iteration Planning
C. Schedule the event on a regular cadence
D. Have separate meetings with subject matter experts

Answer: C

Explanation:
One of the factors that can increase the effectiveness of Backlog Refinement is to schedule the event on a regular cadence. Backlog Refinement is the process of reviewing, updating, and prioritizing the backlog items to prepare them for future iterations or sprints1. By scheduling the event on a regular cadence, such as once or twice per week, the team can ensure that the backlog is always accurate, relevant, and ready for planning2. A regular cadence also helps the team to avoid cramming too much work into a single session, which can lead to lower quality and reduced collaboration3.
References:
•Team Backlog - Scaled Agile Framework
•Backlog refinement - How I learned to love agile business analysis ??
•Essential Checklist for Effective Backlog Refinement (and What To Avoid ??

NEW QUESTION 14
What is one responsibility of the Product Owner during Team Sync?

A. To add new work into the Iteration
B. To clarify Story intent
C. To facilitate the event
D. To relay Customer feedback

Answer: B

Explanation:
One responsibility of the Product Owner during Team Sync is to clarify the intent behind each user story or backlog item. This includes providing additional context, details, and answering any queries raised by the development team1. The Team Sync is a daily event where the members of the Agile team synchronize their work and plan for the next 24 hours2. The Product Owner participates in the Team Sync to ensure that the team is working on the right things and that the stories are aligned with the customer and stakeholder needs3.
References:
•What is one responsibility of the Product Owner during Team sync ??
•Team Sync - Scaled Agile Framework
•What??s a Product Owner to Do – PO role within SAFe

NEW QUESTION 16
What is defined as a product, service, or system delivered to the Customer?

A. Capability
B. Value
C. Solution
D. Epic

Answer: C

Explanation:
A solution is defined as a product, service, or system delivered to the customer in SAFe. A solution can be a small mobile application built by a single Agile Release Train (ART) or a large automotive system of systems built by a network of Development Value Streams (DVSs) in a supply chain1. A solution may also be an insurance or banking product offered by a financial institution. Solutions can be the products a company sells or the internal products they use to run the business. They may provide direct value to an end-user or may be a component of a larger solution1.
References:
•Solution - Scaled Agile Framework

NEW QUESTION 19
What is one way Kanban boards are used in SAFe?

A. To manage WIP limits
B. To manage individual performance
C. To manage non-functional requirements (NFRs) in the backlog
D. To manage PI Objectives

Answer: A

Explanation:
One way Kanban boards are used in SAFe is to manage Work-In-Progress (WIP) limits. WIP limits are the maximum number of work items that can be in a given state or column of the Kanban board at any time. They help to prevent bottlenecks, reduce waste, improve flow, and increase quality and predictability. WIP limits are applied at every level of the SAFe framework, from the portfolio to the team, to optimize the value delivery123
References:
•SAFe Team Kanban - Scaled Agile Framework
•Applying Kanban in SAFe - Scaled Agile Framework
•What is one way Kanban boards are used in SAFE? a. To manage runway ??

NEW QUESTION 23
What makes value available when it's needed?

A. Release on Demand
B. DevOps
C. Continuous Deployment
D. Infrastructure

Answer: A

Explanation:
Release on Demand is the process that makes value available to customers when it??s needed. It is the final aspect of the Continuous Delivery Pipeline, which represents the workflows, activities, and automation needed to guide new functionality from ideation to an on-demand release of value1. Release on Demand allows the business to release the solution to the end users or customers in acontrolled or staggered manner, based on the market and business needs2. Release on Demand enables the enterprise to respond quickly to customer feedback, optimize the timing and frequency of releases, and reduce the risk associated with each release3.
References:
•Continuous Delivery Pipeline - Scaled Agile Framework
•Release on Demand - Scaled Agile Framework
•What is Release on Demand? | Definition and Overview

NEW QUESTION 27
Which Product Owner responsibility supports the team with value delivery?

A. Understanding market forces

B. Supporting the Architectural Runway
C. Testing benefit hypotheses
D. Fostering Built-in Quality

Answer: D

Explanation:
Fostering Built-in Quality is a Product Owner responsibility that supports the team with value delivery. Built-in Quality is one of the four core values of SAFe® and it means that every aspect of the solution is continuously verified for quality1. The Product Owner fosters Built-in Quality in the following ways:
• Collaborating with the Development team and other stakeholders to define clear and testable acceptance criteria for each work item2.
• Participating in team events such as Iteration Planning, Backlog Refinement, and Iteration
Review to provide feedback and guidance on the quality of the work2.
• Reviewing and approving the work items that meet the Definition of Done and the acceptance criteria2.
• Encouraging the team to apply Agile testing practices such as Test-First, Test-Driven Development, and Behavior-Driven Development3.
• Supporting the team??s continuous integration and continuous delivery practices to ensure fast and frequent feedback on the quality of the solution3.
Some additional information that might be helpful for you are:
• The other options (A, B, and C) are not Product Owner responsibilities that support the team with value delivery, but rather responsibilities that belong to other roles or activities.
• Understanding market forces is a responsibility of Product Management, who is accountable for the market and business aspects of the solution4.
• Supporting the Architectural Runway is a responsibility of System Architects/Engineers, who provide technical guidance and enablement to the teams.
• Testing benefit hypotheses is an activity that occurs in the Continuous Exploration step of the Continuous Delivery Pipeline, where Product Owners and Product Managers collaborate to validate
their assumptions about the customer and the solution.

NEW QUESTION 31
Which of the following events shows how well the ART is progressing toward meeting the PI Objectives?

A. PO Sync
B. Inspect and Adapt
C. Backlog Refinement
D. PI Planning

Answer: B

Explanation:
The event that shows how well the Agile Release Train (ART) is progressing toward meeting the Program Increment (PI) objectives is the Inspect and Adapt (I&A) event. The Inspect and Adapt event occurs at the end of each PI and provides an opportunity for the entire ART to reflect on the progress made during the PI, identify and address the root causes of any impediments, and plan for improvement actions in the next PI1.
•Inspect and Adapt - Scaled Agile Framework

NEW QUESTION 33
Which of the following roles has content authority for the ART Backlog?

A. System Architect
B. Business Owner
C. Product Owner
D. Product Management

Answer: D

Explanation:
Product Management is the role that has content authority for the ART Backlog. The ART Backlog is a Kanban system that captures and manages the features and enablers that the Agile Release Train (ART) will implement in the upcoming Program Increments (PIs)1. Product Management is responsible for defining and communicating the vision, value proposition, and features of the solution, as well as prioritizing and refining the backlog items2. Product Management collaborates with stakeholders, customers, architects, and other roles to ensure that the ART Backlog reflects the needs and expectations of the customers and aligns with the strategic direction of the portfolio3.
References:
•ART and Solution Train Backlogs - Scaled Agile Framework
•Product Management - Scaled Agile Framework

NEW QUESTION 35
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