Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam

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NEW QUESTION 1
- (Topic 1)
Which is a purpose of a Product Description?

A. Provide the cost tolerance available for individual products
B. Define reporting frequency
C. Record the quality checks completed for the End Stage Report
D. Document the level of quality required of a product

Answer: D

NEW QUESTION 2
- (Topic 1)
How many tasks does the product-based planning technique describe?

A. One
B. Two
C. Three
D. Four

Answer: D

NEW QUESTION 3
- (Topic 1)
Which statement about stages is true?

A. Management stages should be of the same duration
B. The use of technical stages is mandatory
C. The use of management stages is mandatory
D. Management stages are driven by specialist teams

Answer: C

NEW QUESTION 4
- (Topic 1)
What process is used by the Project Board to respond to an Exception Report?

A. Controlling a Stage
B. Managing a Stage Boundary
C. Managing Product Delivery
D. Directing a Project

Answer: D

NEW QUESTION 5
- (Topic 1)
Which process provides the Project Board with the information it requires in order to commit
resources to the project?

A. Managing Product Delivery
B. Initiating a Project
C. Controlling a Stage
D. Directinga Project

Answer: B

NEW QUESTION 6
- (Topic 1)
Where should a Team Manager look for information on the quality required for a product?

A. Project Initiation Documentation
B. Product Description
C. Team Plan
D. Quality Management Strategy

Answer: B

NEW QUESTION 7
If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager down by the Project Board.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 8
- (Topic 1)
Which is a task of product-based planning?

A. Design the plan
B. Create the product flow diagram
C. Analyze the risks
D. Prepare the schedule

Answer: B

NEW QUESTION 9
- (Topic 1)
Which is an objective of the quality review technique?

A. To baseline a product
B. To provide a common understanding of what products a project will create
C. To define the quality methods required within a project
D. To determine the quality responsibilities of a project team

Answer: A

NEW QUESTION 10
- (Topic 1)
Which may be funded from a risk budget?

A. Corrections due to off-specifications
B. Impact analysis of requests for change
C. Implementation of a fallback plan
D. Preparation of the Risk Management Strategy

Answer: C

NEW QUESTION 10
- (Topic 1)
Which is shown in a product breakdown structure?

A. Management stages, major products and control points
B. In which order the products should be created
C. The major products that are to be developed in a plan
D. What resources are required to develop the products

Answer: C

NEW QUESTION 12
- (Topic 1)
Which is a type of issue?

A. A lesson
B. A request for change
C. An Exception Report
D. A risk with an estimated high impact

Answer: B

NEW QUESTION 17
- (Topic 1)
If an informal issue is defined as a problem or concern, where should it first be recorded?

A. Issue Register
B. Risk Register
C. Daily Log
D. Exception Report

Answer: C

NEW QUESTION 21
- (Topic 1)
Which is a benefit of using PRINCE2?

A. Provides a defined structure of accountability, delegation, authority and communication
B. Includes techniquesfor critical path analysis and earned value analysis
C. Enables a Project Manager to be accountable for the success of a project

D. Prevents any changes once the scope of a project has been agreed

Answer: A

NEW QUESTION 26
- (Topic 1)
Which is an objective of the quality review technique?

A. To identify a product's quality criteria
B. To provide assurance that the project is being conducted properly
C. To assess that a product conforms to set criteria
D. To ensure that staff are properly trained in the quality methods

Answer: C

NEW QUESTION 29
- (Topic 1)
Which is a purpose of quality planning?

A. Define the structure of the project management team
B. Detail the acceptance criteria, in order for the Project Board to agree the level of qualityexpected of the project's product
C. Document approval records for those project products that have met their quality criteria
D. Produce the Project Plan with resource and schedule information

Answer: B

NEW QUESTION 33
- (Topic 1)
Which is NOT a purpose of the Organization theme?

A. Define a projectmanagement team structure
B. Define the level of tolerance for each level of the project management team
C. Define the Project Board's responsibility for directing the project
D. Define which role is accountable for the project's success

Answer: B

NEW QUESTION 34
- (Topic 1)
Which of the following statements about the Closing a Project process are true?

A. Mastered
B. Not Mastered

Answer: A

NEW QUESTION 38
- (Topic 1)
Which of the following statements about the Project Initiation Documentation are true?

A. Mastered
B. Not Mastered

Answer: A

NEW QUESTION 41
The Project Initiation Documentation is used to ensure that a sound basis exists exists before the Project Board authorizes a project.

A. Mastered
B. Not Mastered

Answer: A

NEW QUESTION 44
- (Topic 1)
Which of the following describes a use of a Configuration Item Record?

A. Define the identification scheme to be applied to the project
B. Identify the techniques and procedures required within the Work Package
C. Record the change in a product's status
D. Record the reporting requirements for theWork Package

Answer: C

NEW QUESTION 46
- (Topic 1)
Who should act as the communication channel between a project and corporate or programme management?

A. Project Board
B. Project Assurance
C. Project Manager
D. Project Support

Answer: A

NEW QUESTION 48
- (Topic 1)
Which is a purpose of a Project Product Description?

A. Records the costs and timescales for delivery of the project's final product
B. Shows the dependencies between the project's products to aid planning
C. Provides a list of all the products to be delivered by the project
D. Defines what theproject must deliver in order to gain acceptance

Answer: D

NEW QUESTION 50
- (Topic 1)
Which theme provides the controls to escalate any forecast beyond tolerance to the next management level?

A. Business Case
B. Plans
C. Progress
D. Quality

Answer: C

NEW QUESTION 54
- (Topic 2)
Which is a purpose of the Risk theme?

A. Establish a method for the implementation of continuous improvement during the project
B. Identify, assess and control problemsthat have occurred
C. Provide the Project Board with a time-driven control to capture all project risks
D. Establish a cost-effective procedure to identify, assess and control risks

Answer: D

NEW QUESTION 55
- (Topic 2)
Which is a purpose of a Project Brief?

A. Enable the assembly of the project mandate
B. Describe the reporting requirements of the various layers of management involved with the project
C. Describe how changes to products will be controlled
D. Provide a solid basis for the initiation of the project

Answer: D

NEW QUESTION 56
- (Topic 2)
Which is a type of issue?

A. An expected dis-benefit
B. An off-specification
C. A project outcome
D. A scope tolerance

Answer: B

NEW QUESTION 60
- (Topic 2)
Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

A. Off-specifications
B. Follow-on action recommendations
C. Issue Register
D. Risk Register

Answer:

B

NEW QUESTION 61
- (Topic 2)
Which statement is true for ALL project stakeholders?

A. Internal to the corporate organization
B. May either affect or be affected by the project
C. Review the Communication Management Strategy
D. Support the project

Answer: B

NEW QUESTION 65
- (Topic 2)
Which is NOT a purpose of a Benefits Review Plan?

A. Define the periodover which the cost-benefit analysis will be based
B. Describe how to measure the performance of the project's products in operational use
C. Define the scope, timing and ownership of the benefit reviews required
D. Describe how to measure and confirm anybenefits that are to be realised after the project is closed

Answer: A

NEW QUESTION 69
- (Topic 2)
What product forms the contract' between the Project Board and the Project Manager?

A. Project Brief
B. Project Initiation Documentation
C. Project mandate
D. Project Plan

Answer: B

NEW QUESTION 70
- (Topic 2)
Which is an objective of the Closing a Project process?

A. Review and approve the plan for project closure
B. Review the performance of the project against its baseline
C. Perform any post-project reviews
D. Create a Benefits Review Plan

Answer: B

NEW QUESTION 75
- (Topic 2)
Which of the following is NOT part of quality control?

A. Maintaining the documentation that records the approval of products
B. Checking that the project's direction and management are adequate for the nature of the project
C. Obtainingacceptance of the project product from relevant stakeholders
D. Implementing the relevant quality methods and responsibilities

Answer: B

NEW QUESTION 78
- (Topic 2)
Which describes a risk event?

A. The area of uncertainty in terms of the threat or opportunity
B. Thederivation or sources of a potential risk to the project
C. The achievement of a milestone on the Project Plan
D. The sequence of events and actions that will be put in place if a risk occurs

Answer: A

NEW QUESTION 82
- (Topic 2)
Which products, identified when creating a product breakdown structure, should each have a corresponding entry in the Risk Register?

A. Those that have been completed, but have NOT been quality checked
B. Those that have been broken down into sub-products
C. Those to be created outside the scope of the project
D. Those dependent on more than one other product

Answer: C

NEW QUESTION 83
- (Topic 2)
Where should the names of those who are to approve a product be recorded?

A. Product Status Account
B. Product Description
C. Configuration Item Record
D. Checkpoint Report

Answer: B

NEW QUESTION 88
- (Topic 2)
In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

A. Product Description
B. Team Plan
C. Work Package
D. Stage Plan

Answer: C

NEW QUESTION 91
- (Topic 2)
Which should be funded from a change budget?

A. The Starting up a Project process
B. A fallback plan
C. An agreed change to the scope of a project
D. A change to a plan, within allocated tolerances, due to poor estimating

Answer: C

NEW QUESTION 94
- (Topic 2)
What is used to identify any organization or interested party who needs to be informed of project closure?

A. Configuration Management Strategy
B. Project management team structure
C. Communication Management Strategy
D. Project Brief

Answer: C

NEW QUESTION 99
- (Topic 2)
Which is a purpose of the Controlling a Stage process?

A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
B. Provide a fixed reference point at which acceptance for the project product is confirmed
C. Enable the Project Board to be provided with sufficient information to authorize the next stage
D. Enable the organization to understand the work that needs to be done to deliver the project's products

Answer: A

NEW QUESTION 103
- (Topic 2)
Identify the missing word(s) in the following sentence.
Following initiation, the Controlling a Stage process is used to manage and control each [?
] of a project.

A. technical stage
B. benefit
C. management stage
D. Team Plan

Answer: C

NEW QUESTION 107
- (Topic 2)
Which of the following are objectives of the Directing a Project process?

A. Mastered

B. Not Mastered

Answer: A

NEW QUESTION 112
Ensure that work on products allocated to a team is authorized

A. Mastered
B. Not Mastered

Answer: A

NEW QUESTION 114
- (Topic 2)
Which is created during the Starting up a Project process?

A. Project mandate
B. Project management team role descriptions
C. Communication Management Strategy
D. Quality Register

Answer: B

NEW QUESTION 119
- (Topic 2)
Which aspect of project performance must be managed to avoid misunderstandings on what the project is to deliver?

A. Timescale
B. Scope
C. Risk
D. Costs

Answer: B

NEW QUESTION 121
- (Topic 2)
Which statement about risks is FALSE?

A. A risk that could have a positive impact on a project's objectives is known as an opportunity
B. A risk that could have a negative impact on a project's objectives is known as a threat
C. A risk that a project's product is incomplete is known as an off-specification
D. A risk is an uncertain event that, should it occur, will have an effect on a project's objectives

Answer: C

NEW QUESTION 126
- (Topic 2)
If Work Package tolerance is forecast to be exceeded, to whom should the Team Manager report?

A. Corporate management
B. Project Board
C. Project Assurance
D. Project Manager

Answer: D

NEW QUESTION 130
- (Topic 2)
Which is a purpose of an Exception Plan?

A. Show the reason for the tolerance deviation from a Stage Plan or Project Plan
B. Reduce the number of exception assessments, by agreeing a budget to cover the costs of any requests for change
C. Identify the actions required to recover from the effect ofa tolerance deviation
D. Define the changes which are within the scope of the change budget

Answer: C

NEW QUESTION 132
- (Topic 2)
Which is a PRINCE2 time-driven control?

A. End Stage Report
B. Project Brief
C. Project Initiation Documentation
D. Checkpoint Report

Answer: D

NEW QUESTION 133
- (Topic 2)
Which is NOT included in the PRINCE2 definition of a project?

A. A project is a temporary organization
B. A project'spurpose is to deliver one or more business products
C. A project is part of business as usual'
D. A project is based on an agreed Business Case

Answer: C

NEW QUESTION 135
- (Topic 2)
What takes place during the Closing a Project process?

A. The post-project benefits reviews are performed
B. Ownership of the project's products is transferred to the customer
C. An End Stage Report is prepared for the final stage
D. The project closure notification is reviewed and approved

Answer: B

NEW QUESTION 137
- (Topic 2)
Which is NOT undertaken during the Initiating a Project process?

A. Review why the project is needed
B. Identify if the project is sufficiently aligned with corporate objectives
C. Show how the outcome is to be achieved
D. Appoint an Executive and Project Manager

Answer: D

NEW QUESTION 138
- (Topic 2)
Which is a purpose of a Configuration Management Strategy?

A. Provide a record of each configuration item and any important relationships between them
B. Define how theproducts and their versions will be identified
C. Define whether a project will use a risk budget
D. Identify who will set up the Quality Register

Answer: B

NEW QUESTION 139
- (Topic 3)
Which is a Benefits Review Plan used to assess?

A. How the project's products have performed when in operational use
B. The effectiveness of the project strategies
C. The progress of the projectagainst its plans
D. The suitability of the project management team structure and membership

Answer: A

NEW QUESTION 140
- (Topic 3)
What needs to be in place to ensure effective issue and change control?

A. Configuration management system
B. Manage by exception
C. Quality planning
D. Information needs for stakeholders

Answer: A

NEW QUESTION 142
- (Topic 3)
Which is a true statement about time-driven controls?

A. Time-driven controls are used for monitoring the progress of Work Packages and management stages
B. Time-driven controls take place when specific events happen
C. Time-driven controls are produced at the end of a stage

D. An Exception Report is a time-driven control

Answer: A

NEW QUESTION 147
- (Topic 3)
Which of the following are typical core activities within configuration management?

A. Mastered
B. Not Mastered

Answer: A

NEW QUESTION 148
- (Topic 3)
Which is a purpose of the Initiating a Project process?

A. Decide if it is worthwhile to initiate a project
B. Decide on the project approach
C. Establish solid foundations for a project
D. Identify the number of Work Packages required

Answer: C

NEW QUESTION 151
- (Topic 3)
Identify the missing words in the following sentence.
The [?] should include representation to satisfy the interests of the three primary categories of stakeholders affected by a PRINCE2 project.

A. Corporate or programme management
B. Project Board
C. Team Managers
D. Project Support

Answer: B

NEW QUESTION 155
- (Topic 3)
Which is performed as part of the recommended risk management procedure?

A. Allocation of a budget to investigate issues facing the project
B. Review of risk management practices to ensure that they are performed effectively
C. Sending of information about risks tothe project to project stakeholders
D. Resolution of conflicts between the project and the programme board

Answer: C

NEW QUESTION 158
- (Topic 4)
Identify the missing words in the following sentence. A Project Manager agrees the [?] with a Team Manager.

A. project cost tolerance
B. stage cost tolerance
C. Work Package cost tolerance
D. product cost tolerance

Answer: C

NEW QUESTION 162
- (Topic 4)
Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

A. Managing Product Delivery
B. Initiating a Project
C. Managing a Stage Boundary
D. Starting up a Project

Answer: D

NEW QUESTION 166
- (Topic 4)
Which is a typical core activity within configuration management?

A. Quality assurance
B. Risk management

C. Verification and audit
D. Progress reporting

Answer: C

NEW QUESTION 168
- (Topic 4)
Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using PRINCE2 form the [?] of the method.

A. Principles
B. Themes
C. Processes
D. Techniques

Answer: A

NEW QUESTION 169
- (Topic 4)
Which is a recommended quality review team role?

A. Project Manager
B. Assurance
C. Project Support
D. Administrator

Answer: D

NEW QUESTION 171
- (Topic 4)
Which is part of quality control?

A. Undertake quality reviews
B. Write Product Descriptions
C. Provide assurance that the project is being conducted properly
D. Document the customer's quality expectations

Answer: A

NEW QUESTION 174
- (Topic 4)
Whose approval is needed to replace a Stage Plan with an Exception Plan?

A. Corporate orprogramme management
B. Project Board
C. Project Manager
D. Team Manager

Answer: B

NEW QUESTION 179
- (Topic 4)
Which process covers the work done by external suppliers who may NOT be using PRINCE2?

A. Closing a Project
B. Managing a Stage Boundary
C. Managing Product Delivery
D. Directing a Project

Answer: C

NEW QUESTION 184
- (Topic 4)
Which plan provides the Business Case with costs during the Initiating a Project process?

A. Initiation Stage Plan
B. Project Plan
C. Stage Plan
D. Team Plan

Answer: B

NEW QUESTION 187
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