Scrum

Exam Questions PSM-I

Professional Scrum Master I

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NEW QUESTION 1
The Product Backlog is ordered by:

A. The Product Owner with the most valuable items placed at the top.
B. Risk, where safer items are at the top, and riskier items are at the bottom.
C. Items are randomly arranged.
D. Size, where small items ale at the top and large items are at the bottom.

Answer: A

NEW QUESTION 2
How is management external to the Scrum Team involved in the Daily Scrum? (Choose the best answer.)

A. The Scrum Master speaks on their behalf.
B. Managers are not required at the Daily Scrum.
C. Management gives an update at the start of each Daily Scrum.
D. The Product Owner represents their opinions.

Answer: B

NEW QUESTION 3
Currently, your Development Teams are organized to address a single layer only (for example, front end, middle tier, back end, and interfaces). What are three things to consider when deciding to move away from such component teams toward feature teams? (Choose three.)

A. You cannot do Scrum without feature teams.
B. Productivity may suffer when making this kind of move.
C. Getting support from the business side first helps.
D. Feature teams have less communication overhead.
E. With feature teams, it is easier to calculate the productivity per team.

Answer: BCD

NEW QUESTION 4
A Scrum Team is only allowed to meet with stakeholders during Sprint Review.

A. True
B. False

Answer: B

NEW QUESTION 5
In accordance with Scrum theory, how should a group of 100 people be divided into multiple Development Teams?

A. Understanding the product, the product vision and the rules of the Scrum framework, the group divides itself into teams.
B. It doesn't really matter because you can rotate the teams every Sprint to spread knowledge.
C. Check with the allocation department to see who has worked together before and make these the first teams.
D. Create a matrix of skills, seniority, and level of experience to assign people to teams.

Answer: A

NEW QUESTION 6
When a Development Team is having trouble delivering a working Increment because they don't understand a functional requirement, what should they do?

A. Add a specialist to the Development Team.
B. Partially complete the functionality, and discuss the remaining work at the Sprint Review.
C. Collaborate with the Product Owner to determine what is possible and acceptable.
D. Defer the work to a more appropriate Sprint.

Answer: C

NEW QUESTION 7
Which of the following are true about the Product Owner role? (Choose two.)

A. The Product Owner is one person.
B. The Product Owner is accountable for ordering the Product Backlog.
C. Multiple people can share the Product Owner role on a Scrum Team.
D. The Product Owner role can be played by a committee or a team of people.

Answer: AB

NEW QUESTION 8
Every Development Team should have:

A. At least one representative from each major software engineering discipline (like QA, Dev, UX).
B. The competencies and skills needed to deliver a Done Increment in a Sprint.
C. One Lead Developer and no more than 8 other members.

Answer: B

NEW QUESTION 9
A new developer is having continuing conflicts with existing Development Team members and creating the hostile environment. If necessary, who is responsible for removing the team member?

A. The hiring manager is responsible, because he/she hired the developer.
B. The Scrum Manager is responsible, because he/she removes Impediments.
C. The Development Team is responsible, and may need help from the Scrum Master.
D. The Product Owner is responsible, because he/she controls the return on investment (ROI).

Answer: B

NEW QUESTION 10
User documentation is part of your definition of "Done". However, there aren't enough technical writers for all teams. Your Development Team doesn't have a technical writer. What should you do?

A. Form a separate team of technical writers that will work on an on-demand basis for the various Product Owner
B. Work order will be first in, first out.
C. Let the user documentation remain undone and accumulate until after the last development Sprin
D. It will then be done by any available technical writers.
E. Wait until you have a technical writer on your Development Team to take care of this.
F. Your Development Team is still responsible for creating user documentatio
G. In this case, the Development Team members will write it.

Answer: D

NEW QUESTION 10
When do Development Team members take ownership of a Sprint Backlog item?

A. At the Sprint planning meeting.
B. During the Daily Scrum.
C. Neve
D. All Sprint Backlog Items are "owned" by the entire Development Team, even though each one may be done by an individual Development Team member.
E. Whenever a team member can accommodate more work.

Answer: C

NEW QUESTION 13
Who has the final say on the order of the Product Backlog?

A. The Development Team.
B. The Product Owner.
C. The Scrum Master.
D. The Stakeholders.
E. The CEO.

Answer: B

NEW QUESTION 16
At the seventh Sprint Review, the stakeholders are disappointed and angry. They have determined that the product or system being built will not meet their needs and will cost more than they are willing to spend. What
factors likely led to this? (Choose two.)

A. The Project Management Office (PMO) has not been engaged adequately.
B. The Product Owner has not been keeping the stakeholders aware of the progress of the project.
C. The stakeholders haven't been using the Sprint Reviews to inspect and evaluate progress.
D. The stakeholders were not allowed to enter the development area.

Answer: AB

NEW QUESTION 17
Which statement best describes Scrum?

A. A defined and predictive process that confirms to the principles of Scientific Management.
B. A complete methodology that defines how to develop software.
C. A cookbook that defines best practices for software development.
D. A framework within which complex products in complex environments are developed.

Answer: D

NEW QUESTION 21

A Scrum Master is keeping a list of open impediments, but it is growing and he/she has been able to resolve only a small portion of the impediments. Which three techniques would be most helpful in this situation? (Choose three.)

A. Consulting with the Development Team.
B. Prioritizing the list and working on them in order.
C. Arranging a triage meeting with all project managers.
D. Alerting management to the impediments and their impact.

Answer: ABD

NEW QUESTION 22
When many Scrum Teams are working on the same product, should all of their increments be integrated every Sprint?

A. Yes, but only for Scrum Teams whose work has dependencies.
B. Yes, otherwise the Product Owners (and stakeholders) may not be able to accurately inspect what is done.
C. No, each Scrum Team stands alone.
D. No, that is far too hard and must be done in a hardening Sprint.

Answer: B

NEW QUESTION 24
What is the tactic a Scrum Master should use to divide a group of 100 people into multiple Development Teams?

A. Create teams based on their skills across multiple layers (such as database, UI, etc.)
B. Ask the Product Owner to assign the people to teams.
C. Ask the developers to divide themselves into teams.

Answer: C

NEW QUESTION 25
To get started in terms of what to build, Scrum requires no more than a Product Owner with enough ideas for a first Sprint, a Development Team to implement those ideas and a Scrum Master to help guide the process.

A. True
B. False

Answer: A

NEW QUESTION 29
Which two things should the Development Team do during the first Sprint? (Choose two.)

A. Make up a plan for the rest of the project.
B. Analyze, describe, and document the requirements for the subsequent Sprints.
C. Develop at least one piece of functionality.
D. Analyze, design, and describe the complete architecture and infrastructure.
E. Create an increment of potentially releasable software.

Answer: CE

NEW QUESTION 32
Who is responsible for tracking the remaining work of the Sprint?

A. The Development Team.
B. The Scrum Master.
C. The Project Manager.
D. The Development Team is consultation with the Product Owner.
E. The Product Owner.

Answer: A

NEW QUESTION 34
A Development Team is required to deliver a done Increment by the end of a Sprint. Select two statements that explain what "Done" means. (Choose two.)

A. All work the Development Team is willing to do.
B. Ready for integration.
C. No work left from the definition of "Done".
D. Whatever the Product Owner defines as quality.
E. All work to create software that is ready to be released to end users.

Answer: CE

NEW QUESTION 37
Who is responsible for managing the progress of work during a Sprint?

A. The Scrum Master.

B. The Development Team.
C. The Product Owner.
D. The most junior member of the Team.

Answer: B

NEW QUESTION 41
Who is responsible for engaging the stakeholders?

A. The Business Analyst.
B. The Development Team.
C. The Team Manager.
D. The Project Manager.
E. The Product Owner.

Answer: E

NEW QUESTION 44
Which three of the following are time-boxed events in Scrum? (Choose three.)

A. Release Testing.
B. Release Retrospective.
C. Sprint Retrospective.
D. Sprint Planning.
E. Sprint Testing.
F. Sprint 0.
G. Daily Scrum.

Answer: CDG

NEW QUESTION 47
Who starts the Daily Scrum?

A. The person coming in las
B. This encourages people to be on time and helps to stay within the time-box.
C. Whoever the Development Team decides should start.
D. The person who has the token.
E. The Scrum Maste
F. This ensures that the Development Team has the meeting and stays within the time-box.
G. The person who last broke the build.

Answer: B

NEW QUESTION 49
Which does a self-organizing Development Team choose?

A. Sprint length.
B. How to best accomplish its work.
C. Stakeholders for the Sprint Review.
D. When to release, based on its progress.
E. Product Backlog ordering.

Answer: D

NEW QUESTION 53
Who should know the most about the progress toward a business objective or a release?

A. The Project Manager.
B. The Scrum Master.
C. The Development Team.
D. The Product Owner.

Answer: D

NEW QUESTION 58
Why is the Daily Scrum held at the same time and same place?

A. The consistency reduces complexity.
B. The place can be named.
C. The Product Owner demands it.
D. Rooms are hard to book and this lets it be booked in advance.

Answer: A

NEW QUESTION 59

Which three questions might be answered by Development Team members at the Daily Scrum? (Choose three.)

A. How is the Sprint proceeding?
B. What did I do yesterday that helped the Development Team meet the Sprint Goal?
C. Why were you late?
D. What will I do today to help the Development Team meet the Sprint Goal?
E. How many hours did I spend on the project yesterday?
F. What will I be working on tomorrow?
G. Do I see any impediment that prevents me or the Development Team from meeting the Sprint Goal?

Answer: BDG

NEW QUESTION 61
An organization has decided to adopt Scrum, but management wants to change the terminology to fit with terminology already used. What will likely happen if this is done? (Choose the best answer.)

A. Without a new vocabulary as a reminder of the change, very little change may actually happen.
B. The organization may not understand what has changed within Scrum and the benefits of Scrum may be lost.
C. Management may feel less anxious.
D. All answers apply.

Answer: D

NEW QUESTION 63
What is a Development Team responsible for? (Choose two.)

A. Resolving internal team conflicts.
B. Reporting productivity.
C. Selecting the Product Owner.
D. Organizing the work required to meet the Sprint Goal.

Answer: AD

NEW QUESTION 67
Which two things should the Development Team do during the first Sprint? (Choose two.)

A. Make up a plan for the rest of the project.
B. Analyze, describe, and document the requirements for the subsequent Sprints.
C. Develop at least one piece of functionality.
D. Define the major product features and release plan architecture
E. Create an increment of potentially releasable software.

Answer: CE

NEW QUESTION 72
What is the recommended size for a Development Team?

A. 7 plus or minus 3.
B. At least 7.
C. 9.
D. 3 to 9.

Answer: D

NEW QUESTION 77
Who is responsible for clearly expressing Product Backlog items?

A. The Scrum Master, or the Scrum Master may have the Development Team do it.
B. The Scrum Master.
C. The Product Owner.
D. The business analyst who represents the Product Owner in the Development Team.

Answer: C

NEW QUESTION 82
How should Product Backlog items be chosen when multiple Scrum Teams work from the same Product Backlog?

A. The Scrum Team with the highest velocity pulls Product Backlog items first.
B. The Development Teams pull in work in agreement with the Product Owner.
C. The Product Owner should provide each team with its own Product Backlog.
D. Each Scrum Team takes an equal numbers of items.
E. The Product Owner decides.

Answer: B

NEW QUESTION 83

If burndown charts are used to visualize progress, what does a trend line through a release burndown chart indicate?

A. The evolution of the cost spent on the project.
B. When all work will be completed to the Scrum Team can be released for other work.
C. When the work remaining will likely be completed if nothing changes on the Product Backlog or the Development Team.
D. When the project will be over if the Product Owner removes work that is equal in effort to any new work that is added.

Answer: C

NEW QUESTION 86
Who is on the Scrum Team? (Choose all that apply.)

A. Scrum Master
B. Product Owner
C. Development Team member
D. Project Manager
E. None of the above

Answer: ABC

NEW QUESTION 89
Which of the following are true about the length of the Sprint? (Choose two.)

A. The length of the Sprint should be proportional to the work that is done in between Sprints.
B. It is best to have Sprints of consistent length throughout a development effort.
C. Sprint length is determined during Sprint Planning, and should hold the time it will take to code the planned features in the upcoming Sprint, but does not include time for any testing.
D. Sprint length is determined during Sprint Planning, and should be long enough to make sure the Development Team can deliver what is to be accomplished in the upcoming Sprint.
E. All Sprints must be 1 month or less.

Answer: BE

NEW QUESTION 90
Cross-functional teams are optimized to work on one technical layer of a system only (e.g. GUI, database, middle tier, interfaces).

A. True
B. False

Answer: B

NEW QUESTION 93
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